Government of Odisha Department of Agriculture & Farmers' Empowerment Directorate of Agriculture and Food Production, Krushi Bhavan, Odisha, Bhubaneswar

No. - PT10-DAFP-SPIII-MM-0014-2020- 13626/DAFP Date 22/04/2025

Notification

Sub: Modified Operational Guidelines of the State Sector Scheme, Special programme for promotion of millets – "Shree Anna Abhiyan"

Government in Agriculture & Farmers' Empowerment Department have been pleased to approve the modified Operational Guidelines of State Sector Scheme, Special programme for promotion of millets - "Shree Anna Abhiyan" for implementation in 30 districts of Odisha for the year 2025-26 to 2026-27.

The approved Operational Guidelines of Shree Anna Abhiyan is enclosed herewith for reference.

For details, please visit www.https://milletsodisha.com

Director of Agriculture and Food Production, Odisha

Memo No. 13627

/DAFP Date 22/04/2025

Copy forwarded to PS to the Hon'ble Deputy Chief Minister, Agriculture & Farmers' Empowerment for kind information of Hon'ble Deputy Chief Minister.

> Director of Agriculture and Food Production, Odisha

Memo No. 13628

/DAFP Date 22/04/2025

Copy forwarded to Principal PS/ Senior PS/ PS to the DC-cum-ACS, Planning & Convergence Department/ Principal Secretary to Government, Food Supplies & CW Deptt. / Principal Secretary to Government, Finance Department/P. S. to Principal Secretary to Government, Agriculture & FE Deptt. / Principal Secretary to Government, ST& SC Dev., Minorities & Backward C.W Deptt. / Commissioner-cum-Secretary, Deptt. of W&CD/ Commissioner-cum-Secretary, Deptt. of Mission Shakti for kind information of the DC-cum-ACS/ Principal Secretary to Government, Food Supplies & CW Deptt. / Principal Secretary to Government, Finance Department / Principal Secretary to Government, Agriculture & FE Deptt. / Principal Secretary to Government, ST& SC Dev., Minorities & Backyard C.W Deptt. / Commissioner-cum-Secretary, Deptt. of W&CD/ Commissioner-cum-Secretary, Deptt. of Mission Shakti for information &

> Director of Agriculture and Food Production, Odisha

Memo No. 13629

/DAFP Date 22/04/2025

Copy forwarded to the Managing Director, TDCCOL/ Managing Director, Odisha State Civil Supply Corporation Ltd./ Director, NCDS, Bhubaneswar/ Managing Director, OAIC/ Managing Director, APICOL/ Managing Director, OSSC Ltd./ Director, ICAR-IIMR, Hyderabad/ Director, CFTRI/ Director, Indian Institute of Packaging, Mumbai/ / Director, OSSOPCA/ Additional Secretary, AP-II, DAFE/ / Joint Director of Agriculture (Information)/ State Coordinator WASSAN for information & necessary action.

> Director of Agriculture and Food Production, Odisha

Memo No. 13630

/DAFP Date 22/04/2025

Copy forwarded to the Collector & District Magistrate (All)/ Chief District Agriculture Officer (All) for information & necessary action.

> Director of Agriculture and Food Production, Odisha





OPERATIONAL GUIDELINE

SHREE ANNA ABHIYAN

Gender Equity, Climate Resilience, Nutrition Security



An Initiative of Department of Agriculture & Farmers' Empowerment, Government of Odisha

Operational	Guidelines:	Shree	Anna	Abhiyan	

OPERATIONAL GUIDELINES

Special Programme for Promotion of Millets

(SHREE ANNA ABHIYAN)

Gender Equity, Climate Resilience, Nutrition Security (2025-26 to 2026-27)



Directorate of Agriculture and Food Production

Department of Agriculture and Farmers' Empowerment

Ministry of Agriculture and Farmers' Empowerment, Fisheries & Animal Resources Development

Government of Odisha

Krushi Bhavan, Bhubaneswar - 751001

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		List of Acronyms
1	AAO	Assistant Agriculture Officer
2	ADAPT	Analytics for Decision-making and Agricultural Policy Transformation
3	ADO	Agriculture Development Officer
4	AMC	Annual Maintenance Contract
5	AO	Agriculture Overseer
6	APC	Agriculture Production Commissioner
7	APEDA	Agricultural and Processed Food Products Export Development Authority
8	ATM	Assistant Technology Manager
9	ATMA	Agriculture Technology Management Agency
10	AWC	Anganwadi Center
11	B2B	Business-to-business
12	BAO	Block Agriculture Officer
13	BDO	Block Development Officer
14	BIS	Bureau of Indian Standards
15	BKSS	Block Kala Sanskruti Sangha
16	BPC	Block Programme Coordinator
17	BPKP	Bhartiya Prakritik Krishi Padhati
18	BPM	Block Project Manager
19	BTM	Block Technology Manager
20	СВО	Community Based Organisation
21	CCE	Crop Cutting Experiment
22	CDAO	Chief District Agriculture Officer
23	CDB	Crop Diversity Block
24	CDPO	Child Development Project Officer
25	CEO	Chief Executive Officer
26	CFTRI	Central Food Technological Research Institute
27	CGIAR	Consultative Group on International Agricultural Research
28	CHC	Custom Hiring Center
29	CMSS	Community Management Seed System
30	CRP	Community Resource Person
31	CSIR	Council of Scientific & Industrial Research
32	CSO	Civil Society Organisation
33	DA & FE	Department of Agriculture and Farmers' Empowerment
34	DA & FP	Director Agriculture and Food Production
35	DBT	Direct Benefit Transfer
36	DEO	District Education Officer
37	DIC	District Industrial Centre
38	DKSS	District Kala Sanskruti Sangha
39	DMF	District Mineral Foundation
40	DPC	District Programme Coordinator
41	DPMU	District Programme Management Unit
42	DSWO	District Social Welfare Officer
43	EOI	Expression of Interests
44	FA	Facilitating Agency

	List of Acronyms					
45	FAO	Food and Agriculture Organisation				
46	FMCG	Fast-moving consumer goods				
47	FPO	Farmer Producer Organisation				
48	GEM	Government e-Marketplace				
49	Gol	Government of India				
50	GoO	Government of Odisha				
51	GP	Gram Panchayat				
52	GSM	Grams per Square Meter				
53	HDPE	High Density Polyethylene				
54	ICAR	Indian Council of Agricultural Research				
55	ICDS	Integrated Child Development Scheme				
56	IEC	Information, Education & Communication				
57	IFS	Integrated Farming System				
58	JDA	Joint Director Agriculture				
59	KVK	Krushi Vigyan Kendra				
60	LS	Line Sowing				
61	LT	Line Transplantation				
62	MD	Managing Director				
63	MDM	Mid-Day Meal				
64	MGNREGA	Mahatma Gandhi National Rural Employment Guarantee Act				
65	MIS	Management Information System				
66	MoU	Memorandum of Understanding				
67	MSME	Micro Small and Medium Enterprises				
68	MSP	Minimum Support Price				
69	MSTL	Mobile Soil Testing Lab				
70	NABARD	National Bank for Agriculture and Rural Development				
71	NCDS	Nabakrushna Chaudhary Centre for Development Studies				
72	NEFT	National Electronic Funds Transfer				
73	NF	Natural Farming				
74	NGO	Non-Government Organisation				
75	NPOP	National Programme for Organic Production				
76	NSC	National Seeds Corporation				
77	OGFR	Odisha Government Financial Rule				
78	OLM	Odisha Livelihood Mission				
79	OMBADC	Odisha Mineral Bearing Area Development Corporation				
80	ORMAS	Odisha Rural Development and Marketing Society				
82	OSCSC	Odisha State Civil Supply Corporation				
83	OSSC	Odisha State Seeds Corporation Limited				
84	OSSOPCA	Orissa State Seed & Organic Products Certification Agency				
85	OTELP	Orissa Tribal Empowerment and Livelihoods Programme				
86	OUAT	Odisha University of Agriculture and Technology				
87	PD	Project Director				
88	PDS	Public Distribution System				
89	PFMS	Public Financial Management System				
90	PG	Producer Group				

	List of Acronyms				
91	PKVY	Paramparagat Krishi Vikas Yojana			
92	PMU	Programme Management Unit			
93	PRI	Panchayat Raj Institution			
94	PS (1)	Principal Secretary			
95	PS (2)	Programme Secretariat			
96	PVT	Participatory Varietal Trail			
97	RBD	Randomized Block Designed			
98	RKVY	Rastriya Krishi Vikas Yojana			
99	RTGS	Real Time Gross Settlement			
100	RTI	Right To Information			
101	SAA	Shree Anna Abhiyan			
102	SC & ST	Schedule Caste and Schedule Tribe			
103	SFAC	Small Farmers Agribusiness Consortium			
104	SHG	Self Help Group			
105	SMI	System of Millets Intensification			
106	SNP	State Nutritional Programme			
107	SoE	Statement of Expenditure			
108	SOP	Statement of purpose			
109	SPMU	State Programme Management Unit			
110	110 SSTL State Seed Testing laboratory				
111	STL	Soil Testing Lab			
112	SUGAM	Single Window Unified Gateway for Agrarian Management			
113	TDCCOL	Tribal Development Cooperative Corporation			
114	UC	Utilisation Certificate			
115	UNICEF	United Nations International Children's Emergency Fund			
116	VAW	Village Agriculture Worker			
117	W&CD	Women and Child Development			
118	WASSAN	Watershed Supports Services and Activity Network			
119	WCD	Women and Child Development			
120	WEO	Welfare Extension Officer			
121	WFP	World Food Programme			
122	WGoS	Working Group on Seed			

1 BACKGROUND

"Special programme for the promotion of Millets" known as Odisha Shree Anna Abhiyan (SAA) is a flagship initiative of Government of Odisha. The programme aims comprehensive revival of millets in farms and plates to promote climate-resilient farming and contribute to addressing micronutrient deficiency with Improving livelihoods of vulnerable farmers in Rainfed Areas. The programme is implemented through WSHGs/FPOs with support of NGOs and research institutions with oversight from the Department of Agriculture & Farmers Empowerment. The programme is supported through State Plan, DMF (District Mineral Fund) and OMBADC (Odisha Mineral Bearing Area Development Corporation).

The Hon'ble Prime Minister of India has declared that Millets shall be further known as "Shree Anna", highlighting the sacred, nutritious and importance of the grains to the community. In line with the vision of the Government of Odisha and decision taken in the review meeting by Hon'ble Deputy Chief Minister, Agriculture & FE and Energy held on 25th June 2024 and with the approval of Hon'ble Chief Minister, Odisha the present Odisha Millets Mission scheme shall be implemented in the name of "Shree Anna Abhiyan"

2 OBJECTIVES OF THE SCHEME

- 1. Increasing household consumption of millets by 25% to the baseline.
- 2. Revalorization of millet food cultures in urban and rural areas.
- 3. Conservation and promotion of millet landraces through seed system of landraces
- 4. Promotion of post-harvest and primary processing enterprises on millets.
- 5. Improving productivity of millets-based crop systems
- 6. Promotion of millet value addition enterprises in rural and urban areas of Odisha
- 7. Inclusion of millets in PDS, ICDS, MDM, Welfare Hostels, and others.
- 8. Facilitating the millet markets and exports of millet-based products from Odisha
- 9. Making Odisha as Millet Hub of India

3 COVERAGE UNDER THE SCHEME/ PROGRAMME AND DURATION:

SAA is implemented in 177 blocks spread across 30 districts. Duration of the mission will be from 2025-26 to 2026-27 for a period of 2years. The following is the list of districts and blocks under the programme.

SL. No	District	Name of Programme Blocks	
1	Angul	Angul, Athamallick, Chendipada, Kishornagar, Pallahara	5
2	Bargarh	Padampur, Bijepur, Gaisilet, Paikamal, Jharabandha, Bhatli, Sohela and Ambabhona	8
3	Bolangir	Tureikela, Bangamunda, Muribahal, Khaprakhol, Belpada, Titlagarh, Pattanagarh	7
4	Boudh	Harbhanga, Kantamal, Boudh	3
5	Dhenkanal	Odapada, Hindol, Bhuban, Kankadahad, Kamakshyanagar	5
6	Gajapati	Gumma, Mohana, Rayagada, R. Udayagiri, Nuagada, Kashinagar	6
7	Ganjam	Polsara, Patrapur, Dharakot, Sorada, Sanakhemundi, Sheragada, Jagannath Prasad	7
8	Jharsuguda	Kolabira, Laikera, Kirmira, Lakhanpur, Jharsuguda	5
9	Kalahandi	Lanjigarh, Thuamula Rampur, Bhavanipatna, Narla, Golamunda, M.Rampur, Koksara, Karlamunda	8
10	Kandhamal	Phiringia, Daringbadi, Raikia, Kotagarh, Tumudibandh, Baliguda, K Nuagaon, Tikabali, Khajuripada, G.Udayagiri, Chakapada	11
11	Keonjhar	Bansapala, Champua, Harichandnpur, Hatadihi, Joda, Jhumpura, Sadar, Patna, Telkoi, Saharpada, Ghatagaon	11
12	Koraput	Lamptaput, Nandapur, Dasmantapur, Boipariguda, Kundra, Borigumma, Semiliguda, Laxmipur, Koraput, Pottangi, Narayanpatna, Bandhugaon	12
13	Malkangiri	Korkonda, K Gumma, Mathili, Khairput, Malkangiri	5
14	Mayurbhanj	Jashipur, Bisoi, Bangiriposi, Thakurmunda, Kusumi, Morada, Rairangpur, Karanjia, Raruan, Tirring, Bijatala, Suliapada, Bahalda, Jamda, Gopabandhu Nagar, Sukruli	
15	Nabarangpur	Nabarangapur, Papadahandi, Kosagumuda, Umerkote&Jharigaon, Tentulikhunti, Nandahandi, Dabugaon, Raighar, Chandahandi	10
16	Nayagarh	Dasapalla, Gania, Nuagaon, Odagaon, Bhapur	5
17	Nuapada	Boden, Komana, Sinapalli, Nuapada, Khariar	5
18	Rayagada	Gunpur, Chandrapur, Gudari, Rayagada, Muniguda, Bissamcuttack, Kalyansinghpur, Kashipur, Kolnara, Ramnaguda	
19	Sundargarh	Kutra, Rajgangpur, Nuagaon, KuanrmundaBalisankara, Gurundia, Hemgiri, Lahunipada, Lathikata, Lephripada, Tangarpalli, Bonai, Subdega, Sundargarh Sadar, Bargaon	
20	Baleswar	Nilgiri and Oupada	
21	Bhadrak Bonth		1

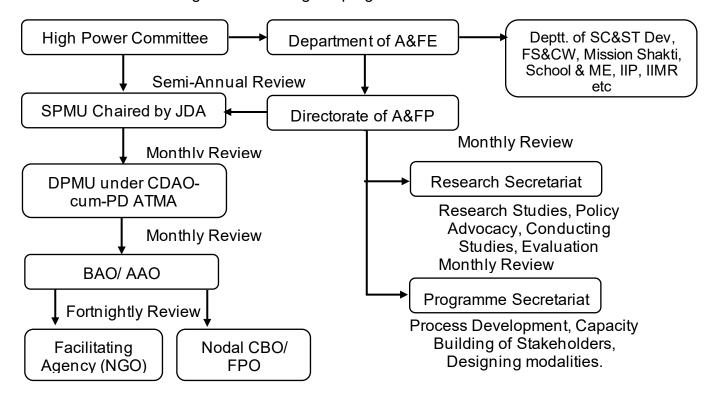
22	Cuttack	Tigiria, Badamba&Narsinghpur	3
23	Deogarh	Teleibani	1
24	Jagatsinghpur	Biridi	1
25	Jajpur	Sukinda&Dangadi	2
26	Kendrapara	Kendrapara&Derabis	2
27	Khordha	Tangi and Banpur	
28	Puri	Krushnapraprasad	1
29	Sambalpur	Kuchinda, Bamra, Jamankira, Naktideula, Jujumara, Rairakhol	6
30	Subarnapur	Ulunda, Birmaharajpur	
	Total	Total 177 Blocks	177

Note: Furthermore, blocks may be added to the programme on need basis with recommendation from the concerned District Administration after feasibility analysis. The same shall be recommended through the HPC on SAA for approval of the Government.

4 Programme Monitoring and Evaluation:

4.1 STRUCTURE OF THE PROGRAMME

The below flow chart shows the structure of the Programme and various stakeholders involved at different stages in delivering the programme.



4.2 STATE LEVEL: HIGH-POWER COMMITTEE (HPC) ON ODISHA SHREE ANNA ABHIYAN

A High-Powered Committee (HPC) for Odisha Shree Anna Abhiyan (SAA) is formed under the chairmanship of the Development Commissioner cum Additional Chief Secretary, Govt of Odisha with representatives from different departments. Followings are the designated members of the HPC under SAA:

- 1. The Agriculture Production Commissioner (APC), Government of Odisha (GoO)
- 2. The Secretary, Agriculture & Farmers' Empowerment Department, GoO
- 3. The Secretary, School & Mass Education Department, GoO
- 4. The Secretary to Government, Finance Department, GoO
- 5. The Secretary, Food Supplies & Consumer Welfare Department, GoO
- 6. The Secretary, Women and Child Development, GoO
- 7. The Secretary, Mission Shakti Department, GoO
- 8. The Secretary, Housing & Urban Development Department, GoO
- 9. The Secretary, Forest & Environment & Climate Change Department, GoO
- 10. The Secretary, ST & SC Development, Minorities & Backward Department
- 11. The Secretary, Co-operation Department.
- 12. The Director of Agriculture & Food Production, Odisha (Convenor)
- 13. The Director, Nabakrushna Choudhury Centre for Development Studies, Bhubaneswar
- 14. The Director, Agriculture Marketing, Odisha, Bhubaneswar
- 15. The Director, ICDS & SW, Odisha
- 16. The State Mission Director, OLM
- 17. The Managing Director, TDCCOL, Odisha, Bhubaneswar
- 18. The Managing Director Odisha State Civil Supplies Corporation Ltd., Odisha, Bhubaneswar
- 19. The Managing Director, OMBADC
- 20. The State Coordinator, Programme Secretariat (WASSAN)

The Director of Agriculture and Food Production will be the member-convener of the committee.

- The HPC will meet at least once in 6 months to discuss governance and policy related aspects of the SAA.
- The HPC shall approve different inter-departmental convergence and collaborations.

4.3 DEPARTMENT OF AGRICULTURE AND FARMERS' EMPOWERMENT, GOVT. OF ODISHA

Department of Agriculture and Farmers' Empowerment, Govt. of Odisha is the nodal Administrative Department. It will allocate funds for the programme.

The Principal Secretary, DA & FE will approve any amendments to existing guidelines, new proposals, collaborations etc.

4.4 DIRECTORATE OF AGRICULTURE & FOOD PRODUCTION (DA & FP), ODISHA:

- 1. The Directorate of Agriculture & Food Production, Odisha is the nodal directorate for implementation of the scheme.
- 2. The Director, A&FP shall be the Mission Director for SAA.
- 3. It will review the Programme once in a month and take necessary decisions related to implementation of the Programme.
- 4. It will review the proposals for additional funding and submit it to the DAFE for approval.
- 5. It will review the annual action plan and timelines for the Programme received from the CDAO-cum-PD ATMA and other collaborating agencies.
- 6. The DA & FP(O) shall review the progress of programme implementation in all programme district including DMF districts in regular interval.

4.4.1 THE STATE PROGRAMME MANAGEMENT UNIT (SPMU)

The SPMU for SAA shall be based in the Directorate of Agriculture & Food Production, Odisha, Bhubaneswar. SPMU will be headed by the Joint Director of Agriculture. Millets for overseeing the management of the programme under DA&FP.

- 1. The SPMU for SAA shall report to the Director, A&FP.
- 2. The SPMU shall be supported by departmental officers in the rank of AAO/ BAO/ ADO as scheme officers.
- Two Junior Assistants (Clerk-cum-Accountants) will be engaged for clerical and financial support. They will assist the SPMU head in all relevant agenda under SAA.
- 4. The SPMU shall review and support the preparation of procedures, guidelines, annual action plan and budget allocation for different components prepared by the SPMU in collaboration with Programme Secretariat and submit to DA & FP for approval.
- 5. The SPMU shall initiate the file process for inter-departmental and interstakeholder convergence, meetings and workshops.
- 6. The SPMU shall supervise and review and monitor the progress of the work every fortnight with CDAOs/Programme Secretariat/Research Secretariat, other stakeholders and report to the Mission Director of SAA.

4.4.1.1 **PROGRAMME SECRETARIAT**:

The Programme Secretariat shall be anchored by Watershed Support Services and Activities Network (WASSAN). It will be responsible for developing programme processes, capacity building of stakeholders, technical support to collaborative agencies etc as mentioned below:

- 1. Programme design, SOPs development, process manual, develop operational modalities for different components.
- 2. Develop IEC material and Capacity building modules.
- 3. Identification of external resource persons and institutions for collaboration.

- 4. Extending support to the CDAOs and Facilitating Agencies (FAs) at the district/block level.
- 5. Coordination with different departments as per the instructions of DAFE/DAFP/SPMU.
- 6. Monitoring, documentation, and reporting. It will also enquire into the poor performing FA's with CDAO and provide necessary support for corrective action.
- 7. Innovation/Pilots under different thematic heads
- 8. Develop and maintain Web based MIS system.
- 9. Submission of Monthly progress reports, monthly feedback reports and other reports as per requirement of DAFE/DAFP/SPMU.
- 10.It will review the programme monthly and submit the MPR (both Physical and Financial) through SoE and ADAPT portal and other reports to SPMU.
- 11. Verification of technical and financial documents submitted by FAs/FPO (CBO) as per financial guidelines.
- 12. Development of publications, brochures, and other IEC material for the programme. Documentation of success stories along with high resolution photos and short video clips case studies etc. for information dissemination.
- 13. Regularly monitor the progress of work through field visits and review meetings with Facilitating Agencies (FAs) & FPO (CBO) and submit the progress reports on the monthly basis to CDAOs/SPMU and DAFP.
- 14. Support planning and capacity building of FA and FPOs. Conduct review and provide feedback to concerned stakeholders periodically.

4.5 PROGRAMME EVALUATION:

4.5.1 THE RESEARCH SECRETARIAT:

The Research Secretariat shall be anchored by Nabakrushna Choudhury Centre for Development Studies (NCDS). It shall consist of a dedicated team of scholars and researchers.

- 1. The Research Secretariat shall be responsible for baseline survey, mid-term survey and endline survey, any other studies as and when required by the DA&FE(O).
- 2. It shall submit an annual action plan and monthly progress report. It will prepare and execute dissemination of findings through publications and IEC in coordination with the programme secretariat.
- 3. It may take up any necessary policy studies from time to time as per directions of the DAFE. It may collaborate with any Organization/agency in undertaking different studies/need based interventions.
- 4. The Research Secretariat shall report to the Director, Agriculture & Food Production. It shall submit a monthly progress report, quarterly progress and annual progress report.
- 5. 15% of the budget shall be booked as institutional overheads.

- 6. It will internally review the programme activities on a monthly basis and submit the MPR (both Physical and Financial) through SoE and ADAPT portal and any other narrative reports as required to the SPMU, SAA.
- 7. It will disseminate findings and learnings with stakeholders at all levels of implementation.
- 8. It will explore latest policy framework and studies through collaborations with universities and research institutes with supervision of the SPMU and DAFP(O).
- 9. Besides NCDS, other Organizations/Institutes/Agency can be engaged for any type of evaluation or study as and when required by the Deptt. of A & FE on any specific activity under Shree Anna Abhiyan.
- 10. The draft report of the study shall be presented and submitted to the DA & FP for review and feedback, before releasing. The final report shall be released and uploaded both in the official website of NCDS and DA & FE.

4.6 **DISTRICT LEVEL**

4.6.1 DISTRICT PROGRAMME MANAGEMENT UNIT

The Chief District Agriculture Officer (CDAO)-cum-PD ATMA shall lead the District Programme Management Unit (DPMU). The DPMU shall be headed by the Chief District Agriculture Officer. The team shall consist of following officials.

- 1. One Scheme officer in the rank ADO/ BAO/AAO
- 2. District Programme Coordinator, Programme Secretariat Watershed Support Services and Activity Network (WASSAN).
- 3. In case of more than 5 blocks one Additional District Programme Coordinator, Programme Secretariat Watershed Support Services and Activity Network (WASSAN) as per programme need.
- 4. Clerk cum Accountant, DPMU

Following are the responsibilities of the DPMU:

- 1. It will anchor the process of selection for FAs and CBOs/FPOs in the district through participants of a decided committee.
- 2. It will enter into MoA with FA and Programme Secretariat (WASSAN) for facilitation of the programme implementation.
- 3. It will enter into MoA with FA and CBO/FPOs for implementation of the programme.
- 4. It will prepare and submit the annual action plan, half yearly action plan with timelines to the Collector & DM for approval. After approval of Collector & DM, it will be submitted to DAFP.
- 5. It will prepare a half yearly/annual implementation plan with timelines and monitor implementation.
- 6. It will review the programme monthly and submit the MPR (both Physical and Financial) through SoE and ADAPT portal and other reports to SPMU.
- 7. Based on the performance, field situations and verification, it will take the decision to renew the MoA with FA/FPO for the upcoming year.

- 8. It will issue necessary instructions to ADO/BAO/AAO/AO/VAW/BTM/ATM/Others for supporting the implementation of the programmes.
- 9. It will facilitate the quarterly review of the programmes by the Collector & DM.
- 10. It will facilitate the convergence with line departments.
- 11. In case of any requirement for **Intra-Component Diversion** of funds it shall be done with approval of the Collector & District Magistrate for smooth implementation of the programme.
- 12. In case of any requirement for the **Inter-Component Diversion** of funds upto a limit of 10(Ten) lakhs, the Collector and District Magistrate can approve at their level, and communicate the same to the SPMU and DA&FP for record purpose. Beyond 10(Ten) lakhs, the CDAO shall propose such diversion to the Directorate along with recommendation from the concerned Collector & District Magistrate for approval of the DA&FP(O).
- 13. The CDAO can recommend dis-engagement/ replacement of any DPMU staff in case of incompetency, poor coordination or any disciplinary issues to the Programme Secretariat with intimation to the DA & FP(O).

4.6.2 AGRICULTURE DISTRICT OFFICER/ BLOCK AGRICULTURE OFFICER / ASSISTANT AGRICULTURE OFFICER

- 1. The BAO & AAO shall oversee the block level implementation of the programme. ADO shall review and monitor progress of the block in monthly basis.
- 2. They shall review the progress of FA, CRPs and CBOs in the fortnightly FIAC meetings and report the progress to the CDAO.
- 3. They shall assign responsibilities to BTM, ATM, AO, VAWs for the field level monitoring of the programme activities.
- 4. They shall sign the block level Annual Action Plans and submit them to the ADO and CDAO. They shall facilitate monthly activity plan and review the progress and give feedback to FA & FPO.
- 5. They shall ensure that millet area and other indicators are reported in the block level crop statistics report on a regular basis.
- 6. They will verify and authorize the final farmer list for processing of incentives to farmers for adoption of agronomic practices.
- 7. They will supervise and support capacity building programmes, crop result estimation and field days, through participation.
- 8. They will support the programme secretariat and research secretariat team in performing their responsibilities for smooth implementation of the programme.

4.6.3 FACILITATING AGENCY (FA)

A Non-Governmental Organization (NGO) shall be selected as the Facilitating Agency (FA) through a process of Eol. The eligible criteria and process for selection, drafting of Eol, etc. shall be communicated by the SPMU with due course of time. After the selection of the FA, a tripartite MoU shall be signed between the FA, CDAO and Programme Secretariat. The FA shall have the following personnel for coordination of the programme at the block level. One NGO can be empanelled as Facilitating Agency in maximum of 2 blocks in a district and 4 blocks in State.

- 1. One Block Programme Coordinator (Agriculture) (Full Time)
- 2. One Additional Block Programme Coordinator (Livelihood and Institution building) (Full Time)

Following are the criteria for selection of Block Coordinator and Additional Block Coordinator

- a) Diploma with 2 years of experience or Bachelor of Science in Agriculture & Allied Crop Science or master's in social work/ agriculture/ Tribal Development/ Development Studies/ Rural Development/ Public Policy/ MBA or any other relevant degree.
- b) Should be able to read and write in Odia and English.
- c) Should have good proficiency in operating MS Word/ MS Excel/ MS PPT/ Email/ Google Applications/ Mobile Data Collection Apps
- 3. One Accountant (Full time)

Followings are the criteria for selection of Accountant.

- a) B. Com with minimum 2 years of experience.
- b) Should be able to read/write in Odia and English.
- c) Should have skills of auditing, managing financial documentations and MIS.
- d) Should have good proficiency in operating MS Word/ MS Excel/ MS PPT/ Email/ Web Applications and MIS

PROCEDURE OF SELECTION OF FACILITATING AGENCY:

Mandatory criteria of the NGO to be selected as Facilitating Agency are mentioned below:

- 1. The organisation must be registered under Charitable trust or Societies Registration Act, 1860 and have valid certificates with good track records.
- 2. Should not be blacklisted by Government of India, Government of Odisha, other state governments agencies, any Indian or international donor.
- 3. Should not be empanelled or impeached from Shree Anna Abhiyan as Facilitating Agency in last 5 years.
- 4. Should have preferably a minimum of 3 years of work experience in the proposed Block/district on agriculture and allied activities with community organizations and/ or farmer producer's organizations beyond capacity building or marketing [in case of non-availability of such organisations, NGOs working in related sector in the same district will be preferred. Additional experience on millet production systems covering production, marketing, processing, research and inclusion of millets in Nutrition programmes will be an added advantage.
- 5. Should have experience of working with community-based organisations for their promotion and livelihood in the district for at least 3 years.
- 6. Should submit last 3 years' audited balance sheet and financial reports to the concerned regulatory authorities.

- 7. The Chief Functionary of the institution should not be a formal member of any political party.
- 8. Should not have more than one third of the Governing Body members related to each other and no staff members related to each other should be supervising each other.
- 9. Must have worked with any of the government programs related to agriculture, Natural Resource Management (NRM), farmer's organization in a substantial way (not merely in awareness or training or market linkages).
- 10.NGOs with experiences of working on organic agriculture in rainfed areas especially in millets will be preferred.
- 11.NGOs implementing projects on BT Cotton and Eucalyptus plantations in the proposed District should not apply.
- 12. Any other criteria needed to be added in the EOI document may be included by the concerned Chief District Agriculture Officer, with due approvals from the DA&FP(O).

Mandatory Documents for application for Facilitating Agency:

- a. Self-Attested Copies of the following documents need to be submitted along with the EoI form published in the EoI advertisement, by the CDAO-cum-PD ATMA of the district concerned.
- b. Signed copies Registration certificate of NGO and PAN card.
- c. Memorandum of Association along with amendments if amended.
- d. FCRA Registration & Renewal (if registered)
- e. 12A Valid Certificate & Renewal copy
- f. Audited statement of accounts for last 3 consecutive financial years
- g. Income Tax Returns of last 3 consecutive financial years
- h. Fixed asset position including its present value and location and fixed assets available in the office/ field officer in the proposed block or district.
- i. Details of professional staff of the organization.
- j. Profile of Staff expected to be deputed for Shree Anna Abhiyan.
- k. Signed copies of MoU/ agreement/ any documentary evidence of working for Govt. (last 5 years) in Agriculture or allied Department or any special projects or Govt. undertakings for implementing drought resilient agriculture activities & other Agriallied activities. (Documents of any other programme not required)
- I. Address of, responsible person and landline/ contact details of Registered Officer, Field Offices and Office in the proposed block/ District.
- m. Annual Report of last consecutive 3 years

- n. Clearance and no-objection certificate from the BAO and CDAO-cum-PD ATMA concerned, if you are already empanelled as Facilitating Agency under Shree Anna Abhiyan, in some other block/ district.
- o. Self-Declaration by the authorized representative as non blacklisted Agency from any State/ Central Govt. or any other Donor Agency.
- p. Self-declaration on non-involvement or association with any political parties.

Process of Selection:

- a) Stage 1: Publication of Expression of Interest, under Shree Anna Abhiyan, by the CDAO-cum-PD ATMA of the District concerned, with list of desired project block and model format for application submission and related modalities.
- b) Stage 2: After opening of the EoI Document review as per EOI requirements based on document review by district level committee, eligible applicants for each programme block will be shortlisted for presentation, a letter will be communicated to the applicants by mail, within 5 days of EoI scrutiny.
- c) Stage 3: Presentation of shortlisted applicants at the decided venue and time chaired by the Collector & DM or any assigned representative. After presentation maximum 3 applicants per block will be shortlisted for further process of selection, based on the presentation scoring sheet or as decided by the Collector & DM.
- d) Stage 4: Field verification: Shortlisted NGO applicants will be verified physically through field verification by the District Field Verification Committee members. All Original documents, field office, field implementation/ demonstrations in community, interaction with community and community representatives etc will be verified and scored. The field visit should be organised immediately within 2 to 3 days of the presentation. Based on the field visit, the best scored applicant NGO will be selected. One NGO per block will be selected as Facilitating Agency (FA) for the Block. (One NGO can be selected as a Facilitating Agency under SAA for a maximum of 2 blocks in a district and 4 blocks across state.)
- e) Stage 5:NGOs selected, and communicated as selected in the proper process followed as FAs will produce all relevant original documents for verification at the office of the CDAO. After due verification of all originals and desired legalities the NGO will be allowed for signing of the MoA. A team consisting of the CDAO or any nominated representative, Scheme Officer and member representative from Programme Secretariat, will verify all original documents of NGO selected, if found any deviations, the CDAO cum PD ATMA will write to the District Collector for cancelation of selection and NGO applicant at 2nd position may be called for processes. MoA will be signed between the CDAO cum PD ATMA, Programme

Secretariat (WASSAN) and selected NGO for the programme as Facilitating Agency

KEY RESPONSIBILITIES OF FACILITATING AGENCY (FA):

- 1. The Facilitating Agency (FA) shall be assigned with SAA Block to solely facilitate the implementation process of SAA in the block.
- 2. It will work with and develop capacities of local farming community/ WSHGs and Farmer Producer Organisation (nodal CBOs).
- 3. It shall work closely with local farmers'/ Community Based Organisations (CBO/FPO) and review and monitor on a weekly basis and report compliances to the BAO/ AAO and Programme Secretariat.
- 4. The FAs shall support CBO/ FPO in preparation and submission of action plans, physical & financial reports, estimates, books of accounts, and any other financial records, and submit to the BAO/ AAO and the CDAO-cum-PD ATMA, for further process.
- 5. The FAs shall conduct capacity building programme for the CBO/ FPO as well as for the farmers to ensure building progressive farmers in each village as per annual action and any other plan instructed by the CDAO and programme secretariat.
- 6. The FA shall capacitate, support, and ensure the CBO/ FPO in achieving the physical and financial targets of the programme.
- 7. The FA shall facilitate and submit annual action plans of the block endorsed by BAO/AAO concerned, to the DPMU based on the action plan template communicated by the CDAO-cum-PD ATMA.
- 8. The FAs shall regularly plan and monitor the work of CBO/FPOs and CRPs through frequent field visits and fortnightly review meetings and follow up note or feedback to be shared to stakeholders concerned with copy to the BAO and DPC, Programme Secretariat, SAA.
- 9. In case of unavailability of registered or eligible FPOs in programme block, the FA shall facilitate the process of new FPO promotion and registration with guidance to the nodal CBO by end of the 1st Year of programme. It shall support capacity building and mobilization activities etc.
- 10. FA will engage manpower and incur the operational and field activities as per the annual action plan including all desired non-budgeted activities in programme areas for smooth implementation of the programme. After release of the funds as per their requisitions, the expenditure incurred shall be booked accordingly.
- 11. Staffs with Facilitating Agency:
 - a) Block Programme Coordinators, Additional Block Coordinator and Accountants shall be recruited by the FA on a full-time basis. They will be reviewed by the BAO/ AAO and Programme Secretariat team periodically and report compliance to the CDAO-cum-PD ATMA and FA chief functionaries concerned.
 - b) SAA team with FA shall submit their periodic physical and financial plan & progress, along with non-budgeted or preparatory activities, work done reports to the AAO/BAO DPMU team.
 - c) The Block Coordinators, Additional Block Coordinator and Accountant of FA will participate in the review meetings related to programme convened by

- BAO/ AAO, DPC/ ADPC, District Accountant of Programme Secretariat (WASSAN) and CDAO.
- d) FA Coordinators and Accountants will be responsible for carrying out all responsibilities of FA in the guidance of AAO/ BAO and Programme Secretariat.
- 12. The FA shall share the staff details in the programme with BAO/ AAO/ CDAO cum PD, ATMA and Programme Secretariat. If any staff are changed or replaced, communication should also be made accordingly within 15 days of the incident/ changes.
- 13. All appointment letters and information about resignation, re-allocation, transfer etc. to be intimated formally to the BAO/ AAO, ADO, CDAO and Programme Secretariat.
- 14. In the event of poor-performance of the Programme Coordinator, the FA will have to either remove or change the Programme Coordinator based on evaluation by Block/ District, ATMA and Programme Secretariat level.
- 15. The MoA shall be renewed annually based on the performance evaluation of the FA at the end of each financial year, by the District Level Selection committee. FA with satisfactory performance will be signing the renewal MoA for the upcoming year. If performance is not found satisfactory, then the committee will raise the concern to the Collector &DM. The Collector & DM has the authority to decide on disengagement of the FA. If one NGO is being disengaged from programme, then the NGO will not be eligible for applying further in this programme in future in any location.
- 16. All activities outlined in the program, as determined, and sanctioned in the Annual Action Plan and directives of the DA&FP time to time, will be facilitated by the FA to ensure seamless implementation.
- 17.It will undertake village/ community level sensitization meetings, convergence plans, organize awareness campaigns supporting objectives of mission through IEC activities in community etc.
- 18. It will facilitate fortnightly reviews by BAO/ AAO under the programme and prepare an implementation plan.
- 19. The FA shall fulfil roles and responsibilities as mentioned in the guidelines of the programme and amendments released time to time as per directions of the Director, Agriculture & Food Production, Odisha.
- 20. The FA will facilitate block level reviews by AAO/ BAO/ Programme Secretariat.
- 21. The FA will support expert visits to Block for different purposes under the programme.
- 22. The FA will submit a Monthly progress report to CDAO and Programme Secretariat by the last date of each month without fail with next month's action plan of staff members.
- 23. The monthly SoE and MIS and ADAPT reporting along with other information on FPO, Enterprises etc must be uploaded online in the SoE and ADAPT portal by the last day of the month without fail.
- 24.FA will facilitate CBO and FA internal and external audits from time to time with support from Programme Secretariat.

- 25.UC along with SoE shall be submitted as per the accounting procedure of the Operational guideline issued from DA&FP (O) with support from DPMU Accountant.
- 26. The monthly report against the respective events will be submitted by the last day of the month to the CDAO with copies to AAO/BAO/ADO.

4.6.4 FARMER PRODUCER ORGANISATION (FPO)/COMMUNITY BASED ORGANISATION (CBO)

A Community Based Organisation (CBO) such as FPO/SHG shall be chosen as the programme implementation agency (also nodal CBO) through the process of EoI for the block. Preference will be given to existing functional FPO, with related agenda in working with community of rainfed farmers. However, where a functional FPO is not available, a CBO such as WSHG/ WSHG Federation shall be chosen as the Implementing Agency (nodal CBO) for one year and shall facilitate formation of one FPO with the support from Facilitating Agency (NGO) during the 1st year of agreement. After formation of the desired FPO, the Nodal CBO lead by the WSHG/ Federation will hand overall its charges, assets and funds provided under Shree Anna Abhiyan to the FPO. And the FPO will be taking care of responsibility of Implementing Agency under SAA.

The eligible criteria of CBO/ FPO:

The Noal CBO can be one registered FPO or one WSHG/ WSHG Federation. Thus, there are separate criteria for FPO and WSHG selection:

A. Criteria for registered (FPO):

- a. Should be legally registered under Trust/ Society/ Cooperative/ Company act or recognized by Government.
- b. Should not have been blacklisted by Government of India, state government of Odisha, other government agencies and any Indian or international donor and provide a self-declaration by the authorized representative to this effect.
- c. Should have a minimum of 3 years of work experience in the proposed block/district.
- d. One CBO/FPO can be selected for a maximum of 1 block under the programme.
- e. The Organisation should be working with farmer producer groups/farmer clubs/WSHGs/ any other community-based organizations for promotion of farmers income and agriculture entrepreneurship.
- f. Should have valid and compliance free financial records for last consecutive 3 years.
- g. Must be willing to incur the operational cost of the programme till the fund is released. And should be willing to work on the non-budgeted activities as specified by the programme.
- h. The chief functionary of the institution should not be a formal member of any political party.
- i. Should not have more than one-third of the Governing Body members related to each other and no staff members related to each other should be supervising each other.
- j. Must have BoDs and more than 40% members from the proposed block.
- k. Must have experience working with Govt. programmes in the proposed block.

- I. One FPO is eligible for applying for two contiguous blocks, having his BoDs, memberships, and shareholders from both blocks.
- m. Desired documents to be submitted during submission of the EOI application:
 - i. Valid Registration certificate, with valid MoA and amendments if any.
 - ii. Audited statement of accounts for last contagious 3 years.
 - iii. Annual Report of last contagious 3 years.
 - iv. Fixed asset position including its present value and location.
 - v. Details of BoD, shareholding and membership.
 - vi. MoU/ agreement/ any documentary evidence of working in Govt. or special programmes or Govt. undertakings for implementation of any agriculture or allied farming or agribusiness activities of **Last Five years Only**.
 - vii. Address of head and field offices.
 - viii. Address of, responsible person and landline/ contact details of Registered Officer, Field Offices and Office in the proposed block/ District.
 - ix. Clearance and no-objection certificate from the BAO and CDAO-cum-PD ATMA concerned, if you are already empanelled as Nodal CBO/ FPO under Shree Anna Abhiyan, in another block in the district.
 - x. Self-Declaration by the authorized representative as non blacklisted Agency from any State/ Central Govt. or any other Donor Agency.
 - xi. Self-declaration on non-involvement or association with any political parties.

B. Criteria for non-registered CBOs - WSHG Federations (in case of non-availability of suitable FPO applicants:

Following are the mandatory eligibility criteria for selection of Nodal Community Based Organization (CBO) under Shree Anna Abhiyan:

- 1. WSHG/ WSHG Federation must be functional for a minimum of 3 years.
- 2. The WSHG/ WSHG Federation must not have defaulted loans from any governmental or non-governmental sources such as OLM, OTELP, NABARD, Micro finance etc.
- The WSHG/ WSHG Federation should have a President and Secretary who
 must have minimum literacy skills with proficiency in reading and writing in
 Odia. Reading and writing skills in Hindi and English will be considered an
 added advantage.
- 4. CBO must have a history of conducting regular meetings with documented minutes.
- 5. CBO meetings should have happened at least once in every quarter, for financial decisions, internal lending, developing business and income generation activities.
- 6. CBO members (At least 10 members or half of the membership whichever is less) must have collectively involved in either inter-lending or some business or production related activity.
- 7. CBO must have maintained books and accounts and relevant registers.

- 8. CBO must have minimum annual turnover worth of Rs.1,00,000 in average for last 2 years.
- 9. CBO must have bank balance of at least Rs.1,00,000 available currently and willing to utilise for facilitating pre-project activities.
- 10. CBO must be willing to incur the operational cost of the programme till the fund is released. And should be willing to work on the non-budgeted activities as specified by the programme.
- 11. Application of WSHG Federation is limited to functioning block only.
 - i. Signed proceedings of meetings of the formation days, with details of promoter.
 - ii. Signed proceedings of the last 3 meetings.
 - iii. Signed copy Bank statement of one year.
 - iv. Fixed asset position including its present value and location.
 - v. Profile of President and Secretary and details of staffs (if engaged for income generation activities of the group).
 - vi. MoU/ agreement/ any documentary evidence of working for Govt. or special projects or Govt. undertakings of implementing the programme of Last Five years Only.
 - vii. Signed copy of cash book for last one year.
 - viii. Self-Declaration by the authorized representative as non blacklisted Agency from any State/ Central Govt. or any other Donor Agency.
 - ix. Self-declaration on non-involvement or association with any political parties.

Process of Selection of Nodal CBO:

- Stage 1: Publication of Expression of Interest, under Odisha Millets Misson, by the CDAO-cum-PD ATMA of the District concerned, with list of desired project block and model format for application submission and related modalities.
- II. Stage 2: Opening of the EoI, and shortlisting of at least three valid applications per block from the received applications after a scrutiny by a team comprised of nominated officials from CDAO, KVK& Programme Secretariat (WASSAN). In case there are less than three applications received per block then, the EoI will be floated again by the CDAO-cum-PD ATMA.
- III. Stage 3: Three valid applications for nodal CBOs shall be shortlisted per block after the scrutinization by the team and submitted to the Selection Committee chaired by CDAO-cum-PDATMA for selecting one CBO through document verification and field visit. (One CBO/FPO can be selected as an Implementing Agency under SAA only for one block, with in the district registered)
- IV. Stage 4: A Committee Shall be formed under the chairmanship of the CDAO-cum-PD ATMA for Document verification and field visit. The committee must comprise of officials from other line departments and KVKs. The committee shall make a visit to the office of the CBO and visit the field to inspect related activities being taken up by the CBO.
- V. Stage 5: After the document verification and field visit, an assessment shall be done based on the scoring sheet and one CBO shall be recommended

- as the Implementing Agency for the proposed block. The CBO recommended by the committee for the proposed block shall be submitted for approval of the Collector & District Magistrate.
- VI. Stage 6: After completion of selection of CBO, MoA will be signed between CDAO-cum PD ATMA, Facilitating Agency (FA) and selected CBOs for the Project so as to start the activities immediately.

4.6.4.1 KEY RESPONSIBILITIES OF NODAL CBO/ FPO:

- 1. It will implement activities as detailed in the annual action plan as per the timeline.
- 2. It will submit the fund requisition with relevant documentation to the DPMU.
- 3. It will facilitate community mobilization, and selection of beneficiaries for programme implementation.
- 4. It will engage the CRPs for the programme, monitor the work done by the CRPs and make the payments accordingly as provisioned in the budget.
- 5. It will maintain books of accounts and ledgers as per the government requirement.
- 6. It will facilitate the procurement of materials/ equipment as per the government rules with approval from the block level procurement committee chaired by BAO/AAO.
- 7. It will anchor/ support anchoring of different enterprises such as custom hiring center, seed center, millet processing, millet value addition, etc with WSHG/SHG federations.
- 8. It will facilitate the aggregation, procurement, and marketing of millets through appropriate process.
- 9. In case of FPO engaged as Nodal CBO or Implementing Agency it will engage one Chief Executive Officer (CEO)-cum-Office bearer and another Data Entrycum-Accounts person for smooth management of FPO office and support programme implementation in the block.
 - Following are the criteria for selection of Chief Executive Officer (CEO)-cum- Office Bearer
 - a) Diploma with 2 years of experience or Bachelor in Agriculture & Allied Science or Master's in social work/Agriculture / Tribal Development/ Rural Development/FPO or Cooperative Management/ Agribusiness Management or any other relevant degree.
 - b) Should be able to read and write in Odia and English.
 - c) Should have good proficiency in operating MS Word/ MS Excel/ MS PPT/ Email/ Google Applications/ Mobile Data Collection Apps
 - 2. Followings are the criteria for selection of Data Entry Operator-cum-Accountant
 - a) Commerce Intermediate with minimum 2 years of experience in Computer operations and basic accountancy.
 - b) Should be able to read and write in Odia.
 - c) Should have skills of accounting, documentations and MIS.
 - d) Should have good proficiency in operating MS Word/ MS Excel/ MS PPT/ Email/ Web Applications and MIS

10. Renewal of MoA

- a) In case of WSHG/ Federation the MoU will be renewed for 2nd year for limited months based on programme requirement decided by the CDAO-cum-PD ATMA, if new FPO is not formed and incorporated the MoU will be terminated through proper communication from the CDAO-cum-PD ATMA to WSHG/ Federation for complete handover of the project.
- b) In case of the FPO as nodal CBO the MoU shall be renewed annually based on the performance review, by the BAO/ DMPU, team nominated by the CDAO-cum-PD ATMA (with support from Programme Secretariat.) If performance is not found satisfactory, then MoU shall not be renewed for the upcoming years. The Collector & DM has the authority to decide to disengage the CBO/ FPO.
- 11.FPO promotion under SAA in case of WHG/ Federation is selected as the nodal CBO under SAA, they must work for community organisation and formation of a FPO as per programme requirement during first year of implementation. Few of minimum mandate of the FPO to be formed under SAA are (a) more than 50% of the BoD/ Executive Committee must be women farmers leaders from WSHGs/ Federations functional in the programme block, at least one single women farmer representation must be there as BoD/ Executive body member. (b) more than 50% members must be from small and marginal farmers. (c) memberships from functional WSHGs/ Federations will be preferred. In case of disengagement, the CBO/FPO shall hand over all the assets, working capitals and balance programme funds to the CDAO. The newly selected FPO/CBO will be provided through the proper process of selection of MoA Community Resource Person (CRP)

4.6.4.2 THE COMMUNITY RESOURCES PERSON (CRP)

4.6.4.2.1 SELECTION PROCESS OF CRP:

- 1. The CRP selection process will be done by the FPO/CBO with support from the FA and BAO/AAO.
- 2. CRP selection to be done by a committee with members from BOD/President/Secretary of CBO/FPO, FA coordinator/AAO/VAW concerned.
- 3. The Committee members will analyse the available information on different persons suitable for the selection.
- 4. If no such suitable person is available from the village/ GP, then persons from nearby villages of the GP can also be given the assignments.
- 5. While assigning the responsibility to a CRP, the Committee must inform the CRP regarding terms of engagement that include incentive norms, deliverables, performance appraisal mechanism and duration of assignments.
- 6. It is pertinent to mention here that this support will be provided only till the programme period. If its work is not delivered as assigned, then the payment shall be made on a proportional basis.
- 7. For assessment of deliverables of CRP giving support to farmers, a reporting register will be developed by FPO/CBO & FA and will be used by CRP and will be verified regularly by Officials from Departments/ FA/ FPO/CBO/ Programme Secretariat.
- 8. The Progressive farmers involved in millet promotion activities can also be selected as CRPs.
- 9. Based on requirement FPO can decide nos. of CRP and ad hoc CRPs with appropriate documentations and proceedings in master roll.

4.6.4.2.2 FOLLOWING ARE THE KEY RESPONSIBILITIES OF CRPS.

- 1. He/She shall undertake selection of beneficiaries and collect their documents as per procedures/formats laid down under SAA for different activities. They will also enter the data of farmers/activities in the mobile application.
- 2. He/She shall mobilise the farmers for capacity building, exposure visits and other activities.
- He/She shall update the work done by them on a fortnightly basis in the daily CRP registers.
- 4. He/She shall submit information desired in SAA mobile application and support CHC, CMSC, processing and value addition enterprises in follow up and handholding support.
- 5. He/She shall be resource persons for the farmer level field demonstration and training.
- 6. He/She shall support nodal CBO/ FPOs in their activities as per action plan.
- 7. He/She shall attend the meetings organised by nodal CBO/ FPO, FA, DPMU, Programme Secretariat (WASSAN) and DAFP.

4.6.4.2.3 MODE OF PAYMENT OF CRP:

- 1. While assigning the responsibility to a CRP, the FPO/ FA have to inform the CRP in writing regarding the terms of engagements that include incentive norms, deliverables, performance appraisals mechanism and duration of assignments.
- 2. The FPO/CBO shall refer to the work done register of the month and transactional report generated from the website collected by the CRP through Mobile App and payment should be done accordingly.
- 3. The honorarium of CRP will be @ Rs. 502/person day. The days maximum of 25 person days monthly, should be released monthly as per the duty days duly certified by FA and approved by the FPO/CBO. The VAW/ AAO/ BAO shall also monitor the work of CRPs. The CRP honorarium will be revised periodically in accordance with the Government of Odisha's decisions on labour rate adjustments, following the semi-skilled wage per person day guidelines. BAO/AAO concerned can request for more number of CRPs based on requirement in the block keeping in view of demonstration area of up to 300 hectare per CRP a season or as per actual need, and can put it for approval during submission of Annual Action Plan for the Financial Year to the CDAO-cum-PD ATMA.
- 4. The payment shall be done by FPOs monthly through bank account transfer after verification of the work register. In some cases, if the FPO has issues related to processing of payment and CBO/FPO not engaged until then, then the CDAO-cum-PD ATMA shall pay the remuneration to CRPs directly from the programme fund based on recommendation from FA and the concerned block officer (BAO/AAO).
- 5 SOURCE OF FUNDING FOR THE SCHEME/ PROGRAMME AND FUND FLOW MECHANISM ALONG WITH FINANCIAL PROTOCOLS

5.1 Source of Funding:

Special Programme for Promotion of Millet in Odisha (Shree Anna Abhiyan) is funded from the State Plan fund and fund from District Mineral Foundation (DMF)/ Odisha Mineral Bearing Areas Development Corporation (OMBADC) and others.

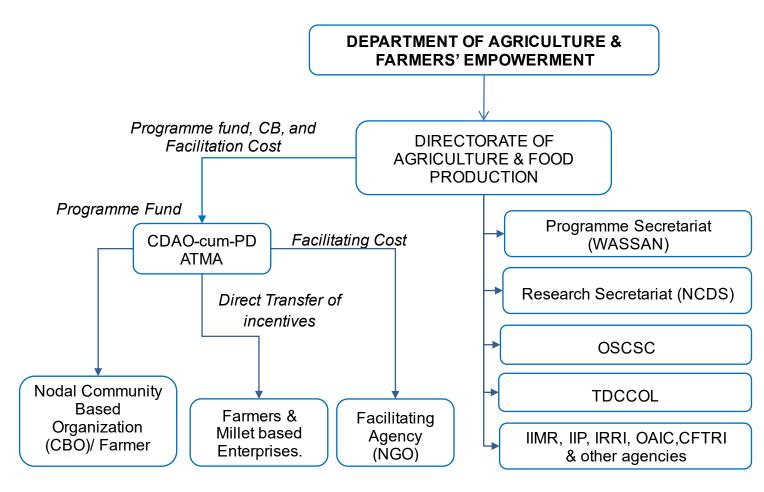
The Government of Odisha has approved the EFC for "Special Programme for promotion of Millets in Odisha".

The total outlay for the programme is Rs. **210827.63** Lakh from FY-2024-25 to FY2026-27. The programme fund will consist of the following parts.

SI NO.	Component/ Year	2024-25	2025-26	2026-27	Total
1	Programme Implementation	20186.6	20711.83	19835.64	60734.07
2	Procurement of Ragi	40824.02	45395.02	50299.52	136518.56
3	Distribution under PDS & others	3850.50	4500.00	5225.00	13575.00
	Total	64861.12	70606.85	75360.16	210827.63

5.2 FUND FLOW MECHANISM:

The following chart depicts the flow of the funds from the department of Agriculture and Farmers' Empowerment to different stakeholders.



- 1. The Department of Agriculture & Farmer' Empowerment shall release the funds to the Directorate of Agriculture and Food Production, Odisha as per approved annual action plan on an annual basis.
- 2. The Directorate of Agriculture and Food Production, Odisha shall release the funds to the Research Secretariat NCDS for the purpose of research, baseline, mid-term and endline studies on annual basis as per approved action plan.
- 3. DA & FP, Odisha shall release the funds to Programme Secretariat (WASSAN) for their activities on an annual basis as per approved action plan.
- 4. The Funds shall be released to the NCDS, Programme Secretariat (WASSAN) and other agencies as against the approved action plans and only after 75% of the expenditure of the previous fund release and the fund shall be transferred electronically through NEFT/ RTGS mode.
- 5. The Directorate of Agriculture and Food Production, Odisha shall release the funds to CDAOs for their activities on an annual basis as per approved action plan.

- 6. As per approved action plan the CDAO cum PD, ATMA shall release funds electronically in 3 instalments i.e. 30:30:40 to Facilitating Agencies (FA) and Community Based Organization (CBO/FPO) for implementation of the programme within days from receipt of funds from the Director, DA & FP(O). Subsequent instalments to FA and FPO/CBO will be released after completion of at least 70% reported expenditure of funds last released.
- 7. In case of funds remaining unutilised against a particular component(s) subsequent fund release will be made by CDAO cum PD, ATMA to CBO/FPO after deducting the unutilized amount of the respective component. The unreleased funds will be released after the FA/CBO/FPO has utilized the funds released earlier provided the SoE and UC is submitted for the same.
- 8. 2% of programme implementation cost provisioned in the budget will be utilized by the agency for audit and overhead cost/miscellaneous/contingencies purposes only.
- 9. Financial Support to the Programmes Secretariate, FAs and CBOs/FPOs shall be provided in grant mode.
- 10. Financial Provision for Millets Procurement & Distribution:
 - a. The ST & SC Development Department, Minorities & Backward Classes Welfare Department shall be responsible for procurement of millets through TDCCOL. Guideline for procurement shall be prepared.
 - b. The Dept of W&CD, Dept. of School and Mass Education and Dept. of ST&SC Dev. shall be responsible for lifting of millets, preparation of millet products and distribution among beneficiaries under ICDS scheme as approved by HPC.
 - c. The FS&CW Department shall be responsible for lifting of millets and distribution among beneficiaries under PDS scheme as per approval of HPC.
 - d. The DA & FP will transfer the budgeted funds through treasury to the interest-bearing Bank Account of MD, TDCCOL. MD-OSCSC, W&CD and other stakeholders of the programme for ragi procurement, distribution of ragi through PDS scheme and distribution of ragi under ICDS scheme respectively.
 - e. In case of inter-component transfer arising out of one component to be utilised in another component at state level as per requirement of the emerging activities, an approval shall be given by the Principal Secretary, Deptt. of A & FE for the overall budget under the scheme.
 - f. Funds shall be released to IIMR, IIP, IRRI, OAIC, CFTRI and any such institute as per agreement, approved budget and annual action plan for a particular financial year.

5.3 FINANCIAL PROTOCOLS

5.3.1 BANKING ARRANGEMENT

- 1. A Separate interest-bearing flexi Bank Account shall be opened each by Programme Secretariat, Research Secretariat, CDAO and all other concerned stakeholders under the programme for keeping the funds received for the programme from the concerned authority. In case of FPO, registered under company act will use a current account.
- 2. All stakeholder under SAA such as CDAO, FA, CBO (other than FPC) has to pay their interest annually by 15th of April of the subsequent financial year.
- 3. All the interest earned from the project Bank Accounts for the period 1st April to 31st March of a financial year. The CDAO cum PD ATMA, Programme Secretariat (WASSAN), NCDS, TDCCOL, OSCSC and other agencies will deposit the accrued interest in the revenue head of account "Demand No. 0401-Crop Husbandry-800-OtherReceipts 0097-Misc.Receipts 02082-Misc.Other Receipts" by 30th April of the next financial year.

5.3.2 EXPENDITURE AND APPROVALS:

- 1. The FAs and FPOs/ CBOs shall submit the Annual Action Plan for approval to the CDAO-cum-PD ATMA. The CDAO-cum-PD ATMA will submit the verified action plan for approval of the Collector & DM and then submit it to the DA&FP(O).
- 2. The Research Secretariat (NCDS), Programme Secretariat (WASSAN) and other state level agencies shall submit its annual action plan with detailed list of activities and timeline for approval to the DA&FP(O) for the financial year. In case of any inter-component changes or diversion, request shall be submitted to the DA&FP accordingly.
- 3. All the expenditure shall be made as per approved cost norms and procedures. During procurement of any items, OGFR norms should be followed. All documentation as per audit requirements should be maintained at each level.
- 4. Any changes in cost norms can only be made at DA&FP(O) level.
- 5. The FA shall ensure and support in submitting requisite documents for the expenditure incurred by the CBOs/ FPOs.

5.3.3 EXPENDITURE REPORTING THROUGH SOE AND ADAPT PORTAL

5.3.3.1 AT THE STATE LEVEL:

- Research Secretariat (NCDS), Programme Secretariat (WASSAN) and CDAOs shall submit monthly Statement of Expenditure (SoE) and quarterly Utilisation Certificate (UC-OGFR) to the DA&FP (O) and Audited UC once in a year. The monthly SoE of the previous month should be submitted by the 5th of every month.
- 2. The MD- TDCCOL, MD- OSCSC and other stakeholders of the programme shall submit monthly Statement of Expenditure (SoE) and quarterly Utilisation Certificate (UC) to DAFP. The monthly SoE of the previous month should be submitted before 5th of every month.
- 3. Only UC along with detailed SoE shall be submitted by Research Secretariat (NCDS), Programme Secretariat (WASSAN), FAs, TDCCOL, OSCSC, and other stakeholders of the programme.

5.3.3.2 AT THE DISTRICT LEVEL:

- 1. The FAs and CBO/FPOs will submit the Statement of Expenditure (SoE) through SoE portal by 2nd of every month. After approval of MPR same will be uploaded in ADAPT portal. Utilization Certificate (UC-OGFR 23 & 24) along with photocopy of the vouchers shall be submitted to the CDAO-cum-PD, ATMA on quarterly basis.
- 2. The CDAO-cum-PD ATMA will submit the consolidated SoE and UC (for ATMA, FA and CBO/FPO) along with Statement of Expenditure through SoE portal by 5th of every month to the DA & FP (O) on a quarterly basis.

5.3.4 AUDIT AND ACCOUNTS

- 1. The Research Secretariat (NCDS), Programme Secretariat (WASSAN), FAs, CBO/FPO, TDCCOL, OSCSC and other stakeholders of the programme shall get accounts audited by a Chartered Accountant (CA) after completion of each financial year and submit the Audited UC to the concerned Authority by 30th of September of the succeeding financial year.
- 2. FA, FPO/ CBO, Programme Secretariat, Research Secretariat and Agencies involved under SAA shall keep their original bills with them and shall keep their book of account, records and reports open for scrutiny for any inspection/audit by the concerned departmental authority or any suitable representative by the Department for their internal and/ or external auditor with prior notice of 15 days.
- 3. Internal Audit of Facilitating Agencies and CBO/FPOs shall be conducted internally by concerned CDAO-cum-PD, ATMA deputing the Clerk cum Accountant of DPMU on quarterly basis. As per the observation the compliance report may be communicated by last day of the succeeding month for appraisal to the DA & FP(O) for smooth implementation of Special Programme for Promotion of Millets.
- 4. External Audit of Programme Secretariat, Research Secretariat, FAs, and CBO/FPO shall be conducted internally by concerned authority and deputing staff of SPMU level on quarterly basis, as per the observation the compliance report may be communicated by last day of the succeeding month for appraisal to the DA & FP(O) for smooth implementation of Special Programme for Promotion of Millets.
- 5. The statutory audit will be taken up by the Accountant General (E & RSA), Odisha while taking up the scheme audit of the administrative department as well as Directorate of Agriculture & Food Production Odisha.
- 6. As per the audit para of the scheme, the Research Secretariat (NCDS), Programme Secretariat (WASSAN) shall comply to the para within 7 days of receipt of the communication from the DA&FP(O).

5.3.5 ASSETS

- 1. The FA/ FPO/ CBO/ Programme Secretariat under SAA creating permanent and semi-permanent assets wholly or substantially out of Government grants, to be treated as per protocols under OGFR.
- 2. All assets generated or created under the scheme is the property of the Government, hence the same shall be handed over to the concerned CDAO if any agency (FA/CBO/FPO) will be disengaged from the scheme.
- 3. The Facilitating Agency (FA), Farmer Producer Organization (FPO), Community-Based Organization (CBO), or Programme Secretariat under the Shree Anna Abhiyan (SAA) shall adhere to the standard procedures prescribed under the Odisha General Financial Rules (OGFR) for the creation of permanent or semi-permanent assets wholly or substantially funded by government grants. These assets must be managed in strict compliance with OGFR protocols, ensuring proper documentation, maintenance and utilization to fulfil the intended public purpose. Additionally, all guidelines related to ownership, transfer, or disposal of such assets, as stipulated in the OGFR, must be duly followed.

6 Programme Outcomes:

Shree Anna Abhiyan (SAA) aims to transform each of the programme blocks into Millet Hub addressing each component in the end-to-end millet value chain. Following are the outcomes of the programme during 2024-25 to 2026-27:

- 1. Increase in consumption of at least 25% to the baseline.
- 2. Conservation and promotion of landraces.
- 3. Promote at least 1000 post-harvest and processing units.
- 4. Promote Millet Service Centres at each district level.
- 5. To cover 1000 to 2000 Ha per block under improved agronomic practices.
- 6. Promote FPOs one in each programme blocks.
- 7. At least 4000 families with in the programme block will be benefited directly or indirectly through programme initiatives

6.1.1 Web Based Management Information Systems (MIS)

Data from Shree Anna Abhiyan shall be updated through mobile application and web applications linked to ADAPT/ Krushak Odisha databases. Programme Secretariat (WASSAN) will facilitate and design web-based MIS system for regular activity monitoring as support system for FAs, FPOs and CBOs for their internal monitoring and facilitate Govt. reporting via ADAPT portal/ Krushak Odisha database.

6.1.2 TRANSPARENCY AND RTI

- 1. The FA/ CBO/ FPO and Programme Secretariat and research Secretariate and all other agencies under SAA collaborations are liable for RTI.
- 2. The physical and financial statements will be available on the Programme website.
- 3. Any changes can be made in the Guidelines of SAA from time to time by the DAFE.

OPERATIONAL MODALITIES

COMPONENT 1: RESTORING AND IMPROVING HOUSEHOLD LEVEL CONSUMPTION

COMPONENT 1.1: TWO DAYS RESIDENTIAL/ NON-RESIDENTIAL TRAINING PROGRAMME WITHIN DISTRICT FOR 10-MEMBER WOMEN CAMPAIGN TEAM

A two-day residential/non-residential training shall be conducted for 10-member women campaign team for 2 days preferably Women SHG Members. Aim of the training is to create a knowledgeable cadre in each block for taking up millets related awareness activities.

- 1. Women with experience in campaigning, active in community events, interested persons shall be preferred for this training.
- 2. Selected women should have good communication skills in local language. A consent from the selected women shall be taken mandatorily that after the training they will participate in the awareness campaigns.
- 3. Selection should be done through village meetings to understand the acceptance of the master trainers in the community.
- Women SHG members of Mission Shakti Department/Identified single women shall be given preference for training, special focus to be provided to single women SHG members.
- 5. In this training, women will be trained on:
 - a) Diverse types of millets and their nutritive values
 - b) Health benefits and need for consumption of more millets.
 - c) Different millet-based recipes (including traditional recipe), preparation process and tips, Improved agronomic practices, Millet procurement process, FAQ standards of millets.
 - d) Strategies to create more awareness on consumption of millets at household level.
 - e) Issues in millet consumption and how to address it.
- 6. Master trainers trained by the Programme Secretariat (WASSAN)/KVK can be resource persons for the training program.
- 7. At the end of the training program, a dissemination plan must be prepared along with the FA and FPO/ CBO team.
- 8. Contents for brochures on different millet recipes, importance of millets & its nutritional values should be prepared by Programme Secretariat (WASSAN) in Odia and traditional language for distribution during the campaign.
- 9. Different training videos of millet-based recipes, contents of audio for awareness to be prepared by Programme Secretariat (WASSAN) for circulation in social medias and can also be used as training materials for campaign team.
- 10. Based on the local situation, training can be done in either residential or non-residential mode. In case of conversion from residential to non-residential training, participants' number shall be increased to 16 instead of 10 so that the total cost of training shall remain the same.

- 11. Master trainers from this training program will be involved in the food festivals and other events under the SAA for ensuring greater effectiveness.
- 12. Dates and venue and type of training (residential/non-residential) shall be finalized by facilitating agencies (FA) and communicate the same to CDAO as part of quarterly action plan. VAW/AO/AAO/BAO may participate in the training as per their feasibility.
- 13. Minimum 3 nos. of geo-tagged photographs (beginning, between & end) per training day with date and time shall be uploaded in the MIS portal on the same day.
- 14. If expenditure in one particular is higher/lower than other, then the same can be adjusted keeping the overall cost intact.

BUDGET BREAKUP OF THE COMPONENT 1.1

Bu	Budget Breakup of the Component 1.1 for Residential Training @ Rs 400/- per participant per day within the district							
SL	Particulars	Unit in Nos/Qt y	Unit Cost/ Rate	Nos/ Days	Amoun t (Rs)			
1	Food Expenditure for Two Days & Lodging	10	410		4100			
2	Travel (to and fro)	10	100		1000			
3	Conference Hall/ Meeting Hall/ Sitting Arrangements		500	2	1000			
4	Resource Person fee		500	2	1000			
5	Stationary (Pen, Pads etc) & Handouts		LS		500			
6	Miscellaneous (Banner, Photos, etc)		LS		400			
	Total				8000			

BUDGET BREAKUP OF THE COMPONENT 1.1

Budget Breakup of the Component 1.1 for Non-Residential Training where there are no lodging facilities @ Rs 250 per day per person within the district								
Particulars	Unit in Nos/Qt y	Unit Cost/ Rate	Nos/ Days	Amoun t (Rs)				
Food Expenditure for Two Days	16	200		3200				
Travel (to and fro) 2 days	16	100		1600				
Conference Hall/ Meeting Hall/ Sitting Arrangements		500	2	1000				
Resource Person fee		500	2	1000				
Stationary (Pen, Pads		LS		800				
	Particulars Food Expenditure for Two Days Travel (to and fro) 2 days Conference Hall/ Meeting Hall/ Sitting Arrangements Resource Person fee	Particulars Food Expenditure for Two Days Travel (to and fro) 2 days Conference Hall/ Meeting Hall/ Sitting Arrangements Resource Person fee Stationary (Pen, Pads	Food Expenditure for Two Days Travel (to and fro) 2 days Conference Hall/ Meeting Hall/ Sitting Arrangements Resource Person fee Stationary (Pen, Pads LS Unit in Nos/Qt Cost/ Rate 16 200 16 100 500 500	Particulars Particulars Cost/y Rate				

6	Miscellaneous (Banner, Photos etc)	LS	400
	Total		8000

COMPONENT 1.2: CAMPAIGNS IN VILLAGES TO INCREASE AWARENESS ON HOUSEHOLD CONSUMPTION OF MILLETS. EACH CAMPAIGN WILL BE FOR 4 DAYS

After the training of the women campaign team (master trainers) in component 1.1, master trainers will be organizing village level campaigns to create awareness in household level consumption/improved agronomic practices/millet procurement. Four-day campaigns (campaigns such as **Intergenerational discussion on millets, Street play and Awareness Rath)** can be taken up by the campaign team during one financial year.

STREET PLAY

- 1. The FA In consultation with BAO/AAO will identify the suitable locations for organizing the awareness campaigns. Preference in street play will be given to weekly haats/ local events/ panchayat meetings/suitable villages/ any other suitable congregations of people.
- 2. The FA will identify empanelled street play group such as District Kala Sanskruti Sangha (DKSS), Block Kala Sanskruti Sangha (BKSS), etc. for performing the play. In case of non-availability of such street play group, the FA should identify any other suitable group for the play.
- 3. Location and script shall be prepared by FA and shared with VAW/ AAO/ BAO/ CDAO for their views.
- 4. Street play and household level mobilization: The street play shall cover following themes:
 - a. Importance of different millets
 - b. Linkages between tribal/local culture and millets
 - c. Nutrition values of different millets and health aspects for humans.
 - d. Methods of processing, preserving and consumption
 - e. Details of Government support available under Odisha Shree Anna Abhiyan for promotion of millets in production, consumption, processing, and procurement.
 - f. Available location and nearest Kiosk, Café, points, and processing units can be cited as examples.
 - g. Street play groups will make the storyline to convey the above points.
 - h. Street play will be taken up for all 4 days of the awareness programme.
- 5. Minimum 3 nos. of geo-tagged photographs (beginning, between & end) per campaign day with date and time shall be uploaded in the MIS portal on the same day.

INTERGENERATIONAL MEETING ON MILLETS

- Intergenerational meeting on millets (4days): A meeting between parents (preferably mothers), schoolteachers, Anganwadi workers, and students of ICDS/ Schools will be conducted preferably in school premises, with due permission from the concerned department authorities (CDPO/ BEO/ WEO). Local PRI members, senior citizens may also be invited to the meeting.
- 2. It can be conducted in 4 different locations (Schools/ AWWs) in 4 days. FAs can decide to club students of both ICDS and school in the meeting depending on the local situation.
- 3. This meeting may also be taken up on important days such as Independence Day, Republic Day, children day, nutrition week and any other related event etc.
- 4. The meeting should be conducted to create awareness on millets, its consumption, nutritional aspects, issues in millet consumption. The meeting will cover the following aspects:
 - a. Importance of different millets (Benefits of Millet as a part of cropping and food system)
 - b. Linkages between tribal/local culture and millets
 - c. Nutrition values of different millets and health aspects for human
 - d. Government support for millets
 - e. Challenges in millet consumption and methods to address this.
 - f. Any other aspects deemed suitable by the participants.

FA will finalize the dates for the meeting in consultation with CDPO/ WEO/ BEO of the block concerned.

- 1. FA will identify the suitable schools/ Anganwadi centers/ locations for organizing the nutrition meeting on millets.
- 2. FA will request written permission from CDPO/WEO/BEO for conducting the meeting with ICDS/School children.
- 3. FA along with the women campaign team will conduct a brief knowledge session covering the importance of millets to the children and their advantages for food security, health, and nutrition.
- 4. After the meeting, a competition (quiz/ debate/ painting etc.) will be conducted for the children on the nutritional value of millets in schools. Recipe competition for participating mothers may also be conducted. Cooking is to be done at home at their own cost and display and serving may be done during the competition. Nominations for the competition may be taken in advance. FA in consultation with teachers/Anganwadi workers may decide which type of competition is to be conducted.
- 5. Minimum 3 nos. of geo-tagged photographs (beginning, between & end) per campaign day with date and time shall be uploaded in the MIS portal on the same day.
- 6. Questions for the quiz competitions (preferably in the local language) or topics for the debate/painting competition etc, in meeting/ street play shall be prepared by FA.

- 7. Wherever possible, Millet snacks required for the meeting and street play may be sourced from the nearby Millet Shakti Tiffin Centre. If millet kiosk is not available, local SHGs/FPO may be involved in preparation of snacks.
- 8. Dates and location of the meeting shall be shared with Programme Secretariat/ AAO/ BAO/ ADO/ CDAO before 15 days of the event/s.

BUDGET BREAK UP FOR THE CAMPAIGN – I:

School/AWC level Intergenerational meeting on millets (4days):

SI	Particulars	Unit/s	Unit Cost	Nos/ Days	Cost	Remarks
1	Millet Snacks and Millet drinks/ Kheer	70	25	4	7000	Millet Snacks and dessert/ drink/ kheer for Children participating in meeting
2	Food expenses for 10 women members (master trainers)	5	50	4	1000	Fooding for Women campaign team, daily 5 team members
3	Materials and prize for quiz/debate/painting etc.	LS			1800	Paper, colour paint, brush, leaflets, printed etc.
4	Banner (3 Nos)	LS			1000	Banner on importance of millet, Nutrition, and banners for meeting
5	Portable Sound System - Hiring cost	LS			3200	Sound system
6	Resource person charges (5 - Women campaign team member (RPs) per day, in alternation)	5	250	4	5000	Train & explain/demonstrate about the value of millets, Odia quotation writing etc, addressing gathering
7	To and Fro charges to Women Campaign team		LS		1000	
	Total				20000	

BUDGET BREAK UP FOR THE CAMPAIGN – II STREET PLAY AND HOUSEHOLD MOBILIZATION (4 DAYS):

SI	Particulars	Unit	Unit Cost	Nos/ Day s	Cost	Remarks
1	Tea and Millet Snacks	50	25	4	5000	For 200 people for four days 50 participants/day(including 10 women)
2	Payment to Street Play Team	1	2000	4	8000	Rs 2000/day
3	Banner (3nos)		LS	3	1000	One for campaign and another for Nutritional value on millets and display of SAA with govt. logo and one for nutritive values and recipes

SI	Particulars	Unit	Unit Cost	Nos/ Day s	Cost	Remarks
4	Sound system for participants - Hiring cost @ Rs 800/ per day		LS	4	3200	Sitting mat, table for demonstration, shed and sound system
5	Prize for 5 winners of millet competition. Rs 500 each for best 2, and Rs 200 each for remaining 3 winners. Competition can be on consumption/production/procurem ent				1600	Selected 5 local women/ ICDS Cook/ School Cook will cook at their home and demonstrate at the event point, and women campaign team will be selecting best 2 persons - Raw material and cooking cost to be borne by the participants. In case of cooking completion is not possible, quiz on production/procurement may be conducted.
6	To and FRO charges for Women Campaign team (2-3 team member daily in rotation for 4 days covering all 10 team, based on their locality)	10	LS		1000	Travel expenses for women campaign team
7	Misc. Expenses				200	
	TOTAL				20000	

BUDGET BREAK UP FOR THE AWARENESS RATH/ AUDIO CAMPAIGN/MIKING (4DAYS)

SI	Particulars	Rate	Unit	No	Cost	Remarks
1	Hiring of Van with fuel, decoration, fixtures, Audio equipment, flowers, flexes	LS	1	4 days	16000	The van must be decorated well with flexes on millets themes. Rath for campaign will move around the places continuously for 4 days.
2	Printing Material for campaign	750		4 days	3000	
3	Miscellaneous	LS			1000	
	TOTAL				20000	

COMPONENT 1.3: PREPARATION OF CAMPAIGN MATERIALS SUCH AS PRINTED MATERIALS, AUDIO MATERIALS, WALL PAINTINGS ETC. AT DISTRICT LEVEL FOR AWARENESS PROGRAMS

- 1. The fund shall be utilised by the CDAO cum PD, ATMA for printing materials, audios and any other resource material tools required for awareness program, well ahead of the campaign, as per indent received from FA/ FPO/CBO after due approval from AAO/BAO.
- 2. Contents for campaign material (posters, pamphlets, banners, leaflets) shall be prepared by the Programme Secretariat (WASSAN)which shall be finalized by the SPMU. Material can be downloaded from www.milletsodisha.com for printing.
- 3. Wherever wall painting is proposed, locations with good visibility such as government offices, bus stands, district centers, block level haats, GP offices, etc shall be preferred. Vendor may be selected as per OGFR process.
- 4. IEC materials shall cover all components of overall scheme details, consumption, conservation, production, post-harvest, processing, consumption, procurement, marketing so on so forth related to millets. related to the following topics can be prepared.

All draft printing contents for the campaign shall be available in the Shree Anna Abhiyan website which can be downloaded and printed for distribution. The contents and design can be modified as per local need with approval of CDAO.

COMPONENT 2- SUPPORT TO ENTERPRISES ON FARM IMPLEMENT, PROCESSING AND VALUE ADDITION OF MILLETS:

Under component 2 of the budget, decentralised pre-processing, processing, and value addition units shall be installed at different levels and of different capacities in the operational areas under Shree Anna Abhiyan.

PROCESS OF IMPLEMENTATION:

- 1. The process of conducting feasibility assessment and demand estimation: The following activities are to be carried out before deciding the requirements and capacity of pre-processing/processing and value addition units under Shree Anna Abhiyan:
- 2. The Facilitating Agencies in consultation with SHGs/CBO/FPOs under guidance of VAW/ AAO/ BAO will prepare requirement of different types of millets machineries in the programme village/GP/Block.
- 3. Based on the GP wise area coverage, estimated production and marketable surplus, block wise requirement of different types of machineries shall be prepared.
- The necessary infrastructure and working capital requirement for setting up and operationalization of the machineries shall be borne by the selected SHGs/ FPOs.
- 5. After finalization, the block wise requirement shall be placed to CDAO. The CDAO-cum-PD ATMA shall communicate the district wise target to DA & FP(O) which will be uploaded in the DBT Farm mechanization portal. The subsidy amount will be

- released to the beneficiary's bank account through DBT as per the modalities followed for agricultural farm machineries. Individual farmer, Women SHG are eligible under the scheme.
- FA and FPO will mobilise individual farmers and Women SHGs for application and after installation support and facilitate their capacity building through Programme Secretariat.

COMPONENT 3. IMPROVING PRODUCTIVITY:

COMPONENT: 3.1 ESTABLISHING COMMUNITY MANAGED SEED SYSTEM

Objectives of the Community Manage Seed System (CMSS):

Community Managed Seed System (CMSS): The CMSS shall be established as per requirement in programme block.

The sustainability of CMSC depends on activities carried out by the CMSC. Activities such as organisation of Participatory Varietal Trials, Mass Selection, Seed Multiplication and quality seed supply to farmers, participation in the seed village programme and other sees conservation and business activities.

- 1. The programme intends to establish a *decentralized* seed system *managed* by the Implementing Agency/ Nodal CBO under SAA that will produce and supply *quality* seeds of millets and other crops suitable for their locality well in time to the farmers.
- 2. SOP on Seed Systems for landraces, communicated vide letter no. 10737 dated 02.04.2022 shall be followed.

COMPONENT 3.1.1 PROMOTION OF LOCAL POPULAR VARIETIES

Promotion of local popular varieties through selection (1st Year - Exploration and PVT activity (1no), 2nd Year - Mass Selection and Seed Production of selected varieties including conservation.

- 1. FA will explore availability of local landraces/ varieties of millets within the block through village meetings/ Focused Group Discussions/ Seed fairs/ Melas/ personal contacts/ Govt and Non-Govt sources etc.
- FA will collect the information on the landraces in passport data format as per NBPGR which will contain farmer's information, place of collection and varietal characters, etc.
- 3. After collection of landraces, a Participatory Varietal Trial (PVT) shall be done along with notified varieties from the Government as check in Randomized Block Designed (RBD) method in selected farmer's field.
- 4. The detailed PVT process module shall be shared by the Programme Secretariat.
- 5. Through this process, locally suitable landrace/ variety will be identified.
- 6. Mass selection process shall be carried out for quality seed production of selected landraces from PVTs from 2nd year onwards. Expenditure shall be made from the approved budget. Seed standards and seed production process shall be finalised

- by working group on seeds under SAA on the lines of as per approved Standards operating procedures of Seed Systems for landraces by Government of Odisha.
- 7. Sample seeds along with passport data from seed production shall be sent to District/ State Seed Testing Laboratory (SSTL), Bhubaneswar for seed quality testing report and *ex-situ* conservation of landrace in the cryogenic system for a long period in SSTL, Bhubaneswar. Farmers can access the sample seed materials from SSTL, whenever he/ she required. In future processes shall be taken to include best performing landraces into the seed chain.
- 8. Those blocks that have completed the PVT in Ragi in first year, they can go for PVT of other millets subject to climatic condition, soil factor and farmers adaptation

BUDGETARY BREAKUP OF COMPONENT (3.1.1)

PVT 1ST YEAR:

The area for demonstrating Participatory Varietal Trial (PVT) should be of 30 to 50 cent with 10-12 nos. of landraces/varieties.

	Budget Break up for Participatory Var Rs 3000		VT) on F	Ragi / Noı	n-ragi
SI	Particulars	Unit in Nos/Qty	Unit Cost/ Rate	Nos/ Days	Amount (Rs)
1	Exploration, documentation, and collection of landraces seed materials	Lumpsum			500
2	Seed for PVT	Lumpsum			750
3	Seed treatment with Bijamruta (lit)	1	20		20
4	FYM for Nursery (kg)	50	5		250
5	Labour for Nursery bed preparation & sowing	4	452		1808
6	FYM for main field (ql)	6	500		3000
7	materials required for Lay outing and labelling for Randomized Block Design	Lumpsum			300
8	Land preparation by plough	8	452		3616
9	Labour for lay outing, uprooting & transplanting/ Line sowing for non-ragi millets	16	452		7232
10	Application of diluted JIBAMRUT (lit)	70	20		1400
11	Application of crude Handikhata (lit)	2	50		100
12	Application of Pesticide	Lumpsum			500
13	Critical Irrigation during crop growth	Lumpsum			1000
14	Labour for weeding (twice)	6	452		2712
15	Field day for 25 farmers for variety selection (banner, food and travel	25	100		2500

16	Labour for rouging, harvesting, threshing & storage Rope, thread, wax, label and coloured	6	452	2712
17	row marker, varieties laminated board, PVT banner, measuring tape	Lumpsum		1600
	Total			30000

BUDGET BREAK UP FOR MASS SELECTION ACTIVITY OF TWO SELECTED VARIETY OR LANDRACES FROM PVT IN 2.5 ACRE OR 1HA AREA EACH LANDRACES/VARIETY @RS 30000.00 PER HECTARE (SECOND YEAR)

Fraction of Budget for Quality Seed Production of Ragi (2.5acre x 2 or 2ha, one hectare each selected landraces/ variety) Rs 30000/ hectare

SI	Particulars	Unit in Nos/ Qty	Unit Cost/ Rate	Nos/ Days	Amount (Rs)
1	Seed (kg) Rs57.82 for Foundation seed	15	60		900
2	FYM cost Rs100/ql	50	100		5000
3	Bio-fertilizer Azosprillum (gm) Rs 0.15 & PSB (gm) Rs 0.50 for seed pelleting	300	0.5		150
4	Fertilizer (Nutrient in Kg)				
	Application of diluted Jeevamruta liquid (It) @ Rs10/lit	500	10		5000
	Application of Handikhata liquid (It) @ Rs30/lit	5	20		100
	Application of Panchagabya liquid (It) @ Rs 50/lit	5	50		250
5	Plant Protection chemicals	(2 sprays)			1800
6	Land preparation	LS			5500
7	Human labour (person-days)	80	452		36160
8	Registration, inspection fee, procurement supply fee, packing supply fee, sampling & testing fee (100/sample/) AV. 40ql & Tags (Rs144/ql) for 5.2ql	5.2	144		748.8

	Total (1 to 10)		60000
10	Transportation, Storage, Baggage, and other misc expenses		3891
4	Cost of seed treating chemicals and other desired supplies		500

Source: For Seed cost of Foundation & Certified Seed Government of Odisha Directorate of Agriculture & Food Production, Odisha, Krushi Bhavan, Bhubaneswar. No. IS (05)02/2021 – 13525 dated 06.05.2021

For input and labour cost calculated by the Directorate of Agriculture & Food Production Bhubaneswar No-2M(06)-27/2015 – 17205 dated – 22.05.2015.

The Process Steps for following Components.

COMPONENT 3.1.2: STORAGE INFRASTRUCTURE AND FAQ EQUIPMENT ETC.

COMPONENT 3.1.3: SEED CENTER AT THE BLOCK LEVEL WITH BACK UP FACILITY

COMPONENT 3.1.4: WORKING CAPITAL SEED PURCHASE AND MILLETS MARKETING

The Community Managed Seed Centre will be managed by the FPO/ Nodal CBO engaged as implementing agency under SAA. If WSHG is empanelled as the nodal CBO, then after formation and MoA with the FPO as implementing agency, the charges of management of CMSC will be handed over to the FPO.

Selection of location:

The Nodal CBO (FPO/ SHG) will identify a suitable location for establishment of the seed centre in consultation with FA, AAO, BAO.

 Additional Block Coordinator of FA shall monitor the seed production process and ensure its functionality as per programme requirement, and shall support ensuring seed production, storage, documentation, quality assurance and seed village programmes along with selection and capacity building of seed producers.

Funds available under the head annually will be invested in the same centre for upgradation as per requirement.

Responsibility of FPO/ WSHG managing CMSCs:

- 1. All seed production, distribution, stocks and sale registers to be maintained properly.
- 2. The nodal CBO/ FPO managing CMSC will anchor the Seed Village Programme, Seed production and conservation activities, and seed business with support from FA concerned.
- 3. Dimensions and specifications for the CMSC should be such that it should arrange sufficient space for storing the seeds as well as the equipment, wherever possible

government infrastructure shall be utilised for the same. The advised dimension for the storage space should be 25 x 30 x 15 (CuFt) for main seed centre (as per the Directorate of Agriculture and Food Production; Orissa; Bhubaneswar. Expression of interest for construction of "gene bank" dated 30.06.2011)

- 4. The main CMSC shall be linked to the Primary Processing Units for maintenance of physical purity proper threshing, drying, destoning, and grading of seed materials. The CMSC should maintain the physical purity of the seed either through processing units or manually.
- 5. The seed requirement indent shall be gathered through CRPs on or before the proposed timeline.

Procurement of items for CMSC

The items required for the storage, sale and management of the seed centers are as follows.

- 1. Electronic Weighing Machine BIS standard 1 Qntl Capacity.
- 2. Digital Moisture Meter.
- 3. Tarpaulins@ 250 GSM. BIS standard
- 4. Storage bins 50 kg bins as per requirement.
- 5. Stitching machine
- 6. Packaging materials for 1kg, 2.5 kg and 5 kg.
- 7. Dunnage materials
- 8. Zeolite beads for maintaining moisture content of germplasm.
- 9. Traditional storage material as per local rates.
- 10. Sieves of required size
- 11. In case of need of any additional material required for maintenance of FAQ, packaging, levelling and any other storage material, it may also be procured as per requirement and approval form the BAO and CDAO-cum-PD ATMA.

The items which are approved in SLTC and are available under GEM portal/OSAM Board approved rates / empanelled dealers by any dept. will be procured by CDAO after receiving indent from CBOs/FPOs/SHGs for CMSC respectively.

Selection of dealers for purchase of items available in the GEM portal for the equipment shall be done through L1 tender process through a committee formed and chaired by the CDAO.

- 1. CMSC shall finalize the following aspects on a seasonal basis.
 - a) List of crops and landraces/ varieties under seed production.
 - b) Procurement of seed material of different Landraces and farmer preferred varieties of millets from PVT and mass selection from local farmers/ communities.
 - c) Procurement of seed material of Breeder/ Foundation/ Certified class from OUAT/ ICAR/ NSC/ OSSC whenever required.
 - d) Sale of different millet seeds to farmers as per the rate fixed by the FPO/CBO/SHG.
 - e) Selection of seed producers.

- f) Prepositioning of seed varieties with quantity as per the requirement of millet farmers.
- 2. Seasonal seed requirements from farmers shall be collected by the CRP and submitted to CMSC.
- 3. After meeting seed requirements of SAA farmers, balance quantity shall be sold as per the rate fixed by the FPO/CBO/SHG
- 4. Before actual sale of the landraces/ varieties, germination tests (Minimum 75% 80%, as per Truthful level seed standard. https://seednet.gov.in) should be conducted at the seed center level and recorded in the stock register.
- 5. Working capital shall be used for costs incurred in seed purchase, seed packing and transport costs, electricity charges, maintenance, registers, stationery, plastic covers for packing, seed center meetings etc.
- 6. Working Capital Management:
 - a) Nodal CBO/ FPO will be released with the working capital along with other equipment during establishment process. It will be released annually, or semi-annually as per annual action plan. The Nodal CBO/ FPO managing CMSC has to prepare a business or DPR in coordination with FA and BAO/ Programme Secretariat team concerned and get it approved from the CDAO and report its progress monthly.
 - b) A minimum of 75% of the fund available under the working capital for the CMSC may be utilized specifically for the purpose of millet seed business.
 - c) The working capital can be utilised as revolving fund for seed multiplication, seed village programme, and conservation activities for quality millet seed supply/ sale in or outside programme block.
 - d) Nodal CBO/ FPO will be managing the complete working capital available.
 - e) Separate books of accounts, MIS and stock books etc to be managed by the Nodal CBO/ FPO for managing and reporting working capital utilizations and business progress. The process will be facilitated by the FA in guidance of the BAO/ AAO and Programme Secretariat team concerned.
 - f) Programme Secretariat will facilitate capacity building of CMSCs and Nodal CBO/ FPO.
- 7. Under the seed production process of millets, the FPO/CBO/ SHG will collect the seed samples, conduct germination tests, assess seed quality and label them appropriately. It should be done in consultation with the seed certification officer. The FA & CMSC will be responsible for the following:
 - a. Selection of seed production plot.
 - b. Raising of seed nursery without contamination.
 - c. Following the process of transplanting, weeding and application of bioinputs.
 - d. Ensuring isolation distance.
 - e. Rouging of off-types (crop specific).
 - f. Ensuring separate threshing of the seed lots.
 - g. Collection of samples and submission to relevant agencies such as SSTL/ registered seed testing agency for understanding the seed quality.
 - h. Follow up of necessary labelling/certification.

Records maintained at the CMSC level:

1. Standard Data Registers:

- a. Register of seed farmers with an identification number and personal details (Aadhar number, phone number, Bank account details, etc)
- b. Land information (Khata No, Plot No)

2. Data Records: (maintained for every season)

- a. Seasonal Seed Plan and indent for the CMSC.
- b. Seed production register (including certification details if any).
- c. Seed distribution/Sale register.
- d. Assets register.
- e. Books of accounts/ Money Receipt.
- f. Stock register.
- g. Annual Audit of finances.

Roles of stakeholders in Seed Production:

1. Seed Producer:

- a. Signing of undertaking for seed production with Community Seed Centre.
- b. Shall pay the cost for the local landrace/ Breeder/ Foundation/ Certified seed to FPO/SHG.
- c. Take up rouging of off types, clean harvest, drying, processing of the seed under Supervision of FA/ FPO/CBO/CRP.
- d. inviting fellow farmers to the plot show them the seed production process.
- e. Regular monitoring of the seed production plot and timely application of bioinputs and ensuring irrigation.

2. FPO/ SHGs/ CBO

- a. Identify the seed farmers for seed production.
- b. Signing of agreement with seed farmers.
- c. Preparation of Seed indent before two months of the cropping season.
- d. Identify the buyer (farmer/ local trader/ Government sector/ dealer etc).
- e. Signing of MoU with buyers.
- f. Organizing a meeting with a seed buyer for marketing.

3. Facilitating Agency (FA): The FA shall.

- a. Form, support and strengthen the CMSCs and support them in implementing the program.
- b. Organize training/exposure visit of the seed farmer/ CMSC members/ Government officials on quality seed production, seed storage, seed centre management, etc.
- c. Coordinate with the department and farmers at block level.
- d. Coordinate with CMSC, Processing units and FPOs for sustainability.
- e. The Additional Block Programme coordinator will oversee the CMSC.

4. Programme Secretariat:

- a. Organize ToTs on the.
 - i. Seed centre management.
 - ii. Seed production.
 - iii. Participatory Varietal Trials.

- iv. Mass selection/Pure line selection of best performing land races.
- v. Seed storage and processing.
- vi. Any other as required by the programme
- b. Liaise with the Director, OSSOPCA/ ADR Seeds/ CDAO/ Seed Certification Officer/SSTL to provide necessary support/ data/ reports as per the programme requirements.
- c. Facilitate sharing of experiences across the CMSCs and encourage innovation.
- d. Linking the CMSCs with Processing units and FPOs and facilitating sustainable business development.
- e. Maintenance of Database on block wise seed production information of different landraces/varieties.

5. Block Agriculture Officer (BAO)/ Assistant Agriculture Officer (AAO);

- a. Organize the following review and planning meetings:
 - i. At least one planning meeting before the season.
 - ii. A review meeting after completion of sowing to take stock of the situation (purity/ roughing, pest management, etc), and planning for the season.
 - iii. Issue of threshing certificate to the individual seed producer through ASCO.
 - iv. 2 meetings at the time of harvest/ processing (pre and post harvesting).
- b. Undertake necessary field visits for the above purposes.

COMPONENT 3.1.5 ESTABLISHMENT OF CROP -DIVERSITY BLOCK:

These CD Blocks will be taken up by the CMSC of each CD blocks can be decided based on soil type and crops grown. The CMSC will identify farmers interested to take up about 1 to 2 acres of land for the CD Block purpose; the land can be one plot or different plots (but within one village) and must be contiguous as far as possible. The CD Block is divided into plots of $5 \times 10 = 50$ sq.mt plots to cultivate each of the Accessions or crop varieties received; spacing between two beds are 1.5ft. About 30-35 crop varieties can be cultivated each leaving spaces for movement/ observations. The CD Blocks will get the accessions from the local seed fairs, varietal exploration, conservation plots etc

1. Functions of the Crop Diversity Blocks

Plot Allocations for CD Blocks:

- a. The CMSS will maintain the CD Block and it will receive the accessions from different farmers in its cluster or it can also receive such diverse seed from other locations for local multiplication.
- b. If the number of diverse seed material/ accessions received is higher than what can be cultivated in 1-2 acres, the CD Block will prioritise the ones to be taken up during the year. Area for CD block will be decided based on the crops and accessions collected at Seed Diversity Mela
- c. The design and layout of the plots will be taken up as per the decision of the crop varieties

Cultivation of the Accessions:

- a. The CMSC has to decide as to which crops should be grown in CDB.
- b. Few plots in each of the CD Blocks will be allocated to vegetable seeds wherever possible.
- c. The accessions will be cultivated as per the spacing requirements and following the normal agronomic practices for the crop; and organic inputs will be followed for crop growth.
- d. During the crop season the off-types (the plants that are not matching the description of the passport data) will be removed.
- e. While harvesting at most care must be taken to see that seeds are collected only from the plants matching the description of the passport data.
- f. Each plot is harvested separately and the seed is maintained properly.
- g. Detailed technical guide shall be prepared in due course for maintaining seed quality, storage and distribution.

Characterization:

- a. The CRPs of the CD Block will be trained in documenting the characteristics of the land races. Specific observation sheets will be developed for the purpose.
- b. The data will be uploaded into the SAA website developed for the purpose including photographs (through a mobile application).
- c. Specific features of the tried-out accessions (value in cultivation) will be recorded and made available through the website.

Harvesting and packing:

- a. Seed from each of the accessions in the CD Block plots will be harvested carefully and packed separately at recommended moisture level.
- b. CMSS shall purchase all the seed produced in the CD Blocks at grain price and sells to the farmers in the clusters or outside and run take up this activity in an enterprise mode

BUDGETARY PROVISION FOR ESTABLISHMENT OF CROP DIVERSITY BLOCKS:

SI. No	Particulars	Unit	Rate	Amount
Α	Seed cost non-Ragi millets	LS		1500
В	Cost of Organic nutrients			
	Organic seed treatment materials (Beejamruta/ azosprillum, Rhizobium, PSB)	LS	500	500
	FYM (ql)	30	150	4500
	Ghana Jeevamrut (4ql)	LS	200	200
	Drava Jeevamrutham (lit)	200	10	2000
	Handikhata (lit)	3	40	120
	Panchagavya (lit)	3	50	150
	Total B			7470
С	Cost of Bio-pesticides (lumpsum) - Bramhastra, Neemastra, Agnayastra			500
D	Labour cost			
	Land preparation by ploughing	4	452	1808
	Direct seeding in line	8	452	3616
	Thinning and gap filling	2	452	904
	Weeding and hoeing	6	452	2712
	Application of Biofertilizer and Bio-pesticide	2	452	904
	Harvesting and post harvesting	6	452	2712
	Total D			12656
E	Other Costs involved			
	Critical Irrigation	LS		2000
	Support to Farmer for watch and ward, fencing and data collection etc			1500
	Miscellaneous expenses (banners, planting materials, labelling etc)			4374
	Total E			7874
	Grand Total (A + B + C + D + E)			30000

COMPONENT 3.2 IMPROVED AGRONOMIC PRACTICES

Process steps

- Odisha Shree Anna Abhiyan promoting following Methodology for increasing yield of different millets and also provide incentive to farmers those are adopting the methodology
 - a. System of Millet Intensification (SMI).
 - b. Line Transplantation in millets(LT).
 - c. Line Sowing (LS)
- 2. SAA focused more on non-chemical approach for seed treatment, nutrition and pest management and support agriculture equipment to reduce cost of cultivation and easy access to farmers. The programme secretariat (WASSAN) will make regular field visits and monitor the technology implementation and ensure coverage of SMI, LT, LS in farmers field as per assigned target for each block.
- 3. The Facilitating Agency will conduct the village level meeting along with VAW, CRP & Krushak Sathi for selection of farmers for improved agronomic practices. The detail village and GP level plan and farmers list will be submitted to the CDAO-cum-PD ATMA after getting approval by the BAO/AAO. After submission of detailed plan and farmers list the seed requirement will be finalized by CDAOs-cum-PD ATMA for the district and indent will be placed to different Government and Non-Government agencies one month before the unset of Kharif or Rabi season for timely distribution of seed to farmer.
- 4. The programme secretariat will organize District level residential or non-residential training—cum-demonstration programme for BAO/AAO/VAW/FA/CRP on Package of practices of SMI, LT, LS, Non-chemical Nutrient and Pest management, post-harvest technologies in millets along with Odia handouts. Same will be followed by FA at cluster level by providing training-cum-demonstration to CRPs and progressive farmers.
- 5. The detailed intercultural activities from sowing to harvesting will be recorded by CRP in CRP register in the format provided by the programme secretariat. After submission of farmer wise progress in ADAPT-DSS under SAA
- 6. Field verification will be conducted to the extent of 100% by VAW/ AO, 20% by AAO/ BAO, 10% by ADO and 5% by CDAO/ Scheme officer during July, August and September during transplanting/ sowing and during intercultural operations. The DPC will be responsible for field verification randomly throughout the season covering 10% farmers during seed supply, land preparation, sowing/ transplanting and during interculture operations. The DPC also coordinate the timely field visit and proper documentation in the programme area, providing required feedback for improvement in the implementation process.
- 7. The programme secretariat will prepare detail package of practices of different methodology to support FA in consultation with the Department of Agriculture/ OUAT/ ICAR in consultation with Working Group on Seed (WGoS)

COMPONENT 3.2.1 TWO DAY RESIDENTIAL/ NON-RESIDENTIAL TRAINING WITHIN THE DISTRICT ON SYSTEM OF MILLET INTENSIFICATION (SMI).

(For 20 farmers @ 400 per farmers/ day for residential and 32 farmers @ 250 per day/ participant for non-residential programmes.)

- 1. A two day Residential/ Non-residential training shall be conducted by FA for the members of the CBO on the improved agronomic practices as per the package of practices shared by the Programme Secretariat. Members of the nodal CBO, CRPs, progressive farmers, FA coordinator will be chosen for the training. Dates and venue shall be finalized by facilitating agencies in consultation with AAO/BAO & district coordinator and will be approved by the CDAO. Participants shall be trained on following aspects:
 - a. Different types of millets.
 - b. Seed treatment & Nursery bed preparation.
 - c. SMI/ LT /LS Package of Practices.
 - d. Organic manure and pesticide preparation and application.
 - e. Weeding & Log rolling.
 - f. Irrigation.
 - g. Post-harvest technologies.
 - h. Data Collection and data entry on ADAPT-DSS portal and application/MIS.
- 2. Residential training may be converted to non-residential training only when proper residential training facilities are not available. Proper justification shall be provided by the FA. In case of conversion from residential to non-residential training, then participants shall be increased to ensure that the cost of training shall remain the same. If expenditure in one particular is higher/ lower than other, then the same can be adjusted keeping the overall cost intact.
- 3. Resource persons for the capacity building needs to be from KVK, research agencies or BAO/ AAO, in case of requirement of engagement of additional resource person the FA can nominate, the person having skills for farmers training facilitation on the specific topic. FA has to share the list of RPs nominated for the training programme with BAO/ AAO/ CDAO concerned for approval.

3.2.1. two days residential training of trainer within district on System of Millets Intensification (SMI) for 20 farmers @ 400 per farmers/day

SI. No	Particulars	Unit in Nos/Qty	Unit Cost/ Rate	Nos/ Days	Amount (Rs)
1	Food and lodging	20	410		8200
2	Travel (to and fro)	20	100		2000
3	Conference Hall/ Meeting Hall/ Sitting Arrangements with projector		1000	2	2000
4	Resource Person fee		500	4	2000
6	Stationary items & Handouts	20	40		800
7	Miscellaneous (Banner, Photos, etc)	LS	1000		1000
	Total				16000

3.2.1. two days non-residential training of trainer within district on System of Millets Intensification (SMI) for 32 farmers @ 250 per farmers/day

SI. No	Particulars	Unit in Nos/Qt y	Unit Cost/ Rate	Nos/ Days	Amount (Rs)
1	Food Expenditure for Two Days	32	105	2	6720
2	Travel (to and fro) 2 days		LS	2	3970
3	Conference Hall/ Meeting Hall/ Sitting Arrangements with projector		1000	2	2000
4	Resource Person fee		500	4	2000
5	Stationary & Handouts	32	30		960
6	Miscellaneous (Banner, Photos, etc)		500		350
	Total				16000

COMPONENT 3.2.2 BIO-INPUT ACTIVITY SUPPORT AS GRANT TO SHG/FEDERATION/FPO

(At Cluster of Gram panchayats - 4 units per block (support for containers for bio-input preparation, bottling, sale counter establishment, other management cost)

- 1. FPO/ CBO/ SHG will be encouraged to establish Bio-Input Enterprise through grant support of Rs.30000/- in the programme blocks.
- 2. FPO/ CBO/SHG will be selected for establishing the Bio-Input enterprises as per procedure by Mission Shakti Department.

Following is the detailed cost breakup for the process of establishment of Bio-input preparation and sale enterprises:

	Bio-Input Costing Sheet									
SI. No	Item for Bio-Input	Unit in Cost/ Days								
1	Raw Material (All)	KG	1000	10	10000					
2	Drum and Other Material Cost	No	8	800	6400					
3	Fixed Cost	No	1	12,000	12000					
4	Variable Cost	KG	1	1,000	1000					
5	Packaging and Branding Cost	No	100	2	200					
6	Other Processing Cost	No	1	400	400					
	Total Cost									

COMPONENT 3.2.3 INCENTIVE FOR IMPROVED PACKAGE OF PRACTICES TO IMPROVE MILLETS PRODUCTIVITY WITH EXTENSION OF INCENTIVE FOR ANOTHER TWO YEARS.

Criteria and process for farmer selection:

- i. **Identification of Cluster:** Minimum size of cluster will be 50 hectares. GPS coordinates of the cluster from 4 corners to be taken and submitted to the BAO/AAO, CDAO and Director of Agriculture & Food Production, Odisha.
- ii. The Programme will be implemented in the villages with a history of production and consumption of millets or suitability of millet crop based on geography. Preference will be given to tribal farmers and farmers with soil health cards (within the last 3 years). Other households interested in taking up millet cultivation in the programme blocks will also be encouraged for participation. Farmers those not having soil health card during the last 3 years will also be encouraged to participate in programme subject to testing of their soil from MSTL/STLs based on suitability during the season with support from Krushak Sathi/VAW concerned.
- iii. The selection of production cluster shall be done in saturation mode over the project period. Farmers who will be included in the first year shall continue for consecutive 5 years. However, incentive towards adoption of improved agronomic practices in any or multiple millet crop or method is limited to 2 Ha per year(irrespective of season).

Incentive will be provided to the beneficiary as per his/her year of engagement.

(Example: If one farmer is cultivating 1 Ha of Ragi in any improved method during 1st year and during 2nd year if he/she wants to cultivate any non ragi millet/s or Ragi in different method then also he/she will be eligible for incentive as 2nd year not as 1st year for non ragi millets or change in method.)

If one farmer wants to cultivate ragi during kharif season and non ragi during Rabi, he/she will be provided the incentive limited to 2 Ha only including both the season.

If a farmers has cultivated ragi under LT/LS method during 1st year but adopted

SMI during 2nd year, then he/she will be eligible for incentive structure as 2nd years SMI but not as 1st year SMI. However in the reverse case he/she will be eligible for 2nd year LT/LS not as SMI.

After getting incentive for consecutive 5 years, the same farmer cannot participate again under demonstration.

The minimum area under demonstration should be 0.2 Ha.

- iv. CRP engaged under SAA will be collecting interested farmer list, SHGs, FPOs during April for Kharif and during October for Rabi season respectively and record in the CRP register in coordination with Krushak Sathis and AO/VAW concerned. Krushak Odisha registration or update based on demonstration plan of farmer will be a mandate. Basic details of the farmer to be collected by CRPs. Focus to be provided to small and marginal farmers, tribal farmers and single women farmers.
- v. The farmer list along with seed requirements and crop planning to be submitted to BAO/ AAO through FA & FPO by 1st week of April for Kharif and 1st week of November for Rabi. Krushak Sathis along with CRPs/FAs under SAA will select farmers with details of land holding, suitability of millet cultivation, availability of seed etc and submit to VAW/ AO concerned for consolidation and submission to BAO/ AAO. FPO and FA will be facilitating the entire farmer selection process and database entry and submission to the BAO. The same will be verified and approved by BAO and it will be submitted to CDAO through ADAPT portal.
- vi. Aadhar based payment will be done to the beneficiary participated in millets demonstration.
- vii. Reporting and monitoring of programme activities through ADAPT-DSS.

INCENTIVE FOR SYSTEM OF MILLET INTENSIFICATION (SMI) IN RAGI PER HA.

Ince	Incentive for different agronomic practices adopting SMI in RAGI							
SI.	Unit	1st Year	2nd Year	3rd Year	4th Year	5th Year		
1	Seed Cost	500	500	500	2000	2000		
2	Nursery Bed Preparation	500	500	400				
3	Organic Manure for Nursery	500	400	300				
4	Watering and Nursery Management	500	300	200				
5	Seed Treatment in Beejamrut	100	100	100				
6	Land Preparation & Transplanting	3000	2500	1500				
7	Weeding @3 times	1500	1000	600				
8	Harvesting and safe storage	1500	1000	600				
9	Jeevamrut, FYM/ Compost Application	1900	1200	800				
	Total	10000	7500	5000	2000	2000		

INCENTIVE FOR ADOPTION OF AGRONOMIC PRACTICES IN NON-RAGI MILLETS:

Incentive for adopting different agronomic practices like Line Transplanting/Line Sowing/Intercropping with in Non-ragi millet (@ 4:1 or 8:2 proportions) of non-Ragi Millets:

SI. No.	Unit	1st Year	2nd Year	3rd Year	4th Year	5th Year
1	Seed Cost	1500	1500	1500		
2	Bed Preparation for nursery and management	800	750	400		
3	Seed Treratment in Beejamrut	400	400	200		
4	Land Preparation & Transplanting/ sowing/ thinning	2000	1500	750	2000	2000
5	Weeding @3 times, singling, thinning etc	1500	1000	700		
6	Harvesting and safe storage	1800	1100	700		
7	Jeevamrut, FYM/ Compost Application	2000	1250	750		
	Total	10000	7500	5000	2000	2000

INCENTIVE FOR RAGI LINE TRANSPLANTING (LT)/ LINE SOWING (LS)/ INTERCROPPING WITH RAGI

75% of the crop need to be Millets, and remaining may be other companion crops, or may be millets), preferably in 4:1, 5:1 or 8:2 proportion.

SI.	Unit	1st Year	2nd Year	3rd Year	4th Year	5th Year
1	Seed Cost	800	800	800		
2	Bed Preparation	750	400	200		
3	Organic Manure for Nursery	600	450	300		
5	Seed Treatment in Beejamrut	200	100	100		
6	Land Preparation & Transplanting/ sowing/thinning	1500	750	400	2000	2000
7	Thinning, singling etc	500	400	200		
7	Weeding @3 times	1000	750	300		
8	Harvesting and safe storage	1150	750	300		
9	Jeevamrut, FYM/ Compost Application	1000	600	400		
	Total	7500	5000	3000	2000	2000

TIMELINE AND PROCESS FOR FARMER IDENTIFICATION AND INCENTIVIZATION:

SI. No	Activities	Indicators	Responsibiliti es	Kharif	Rabi
1	Identification of Farmer, Plot,seed availability and requirement details	Farmer List, with seed availability and requirement details	CPR/ FPO/ FA	Deadline 1st April	1 st November

SI. No	Activities	Indicators	Responsibiliti es	Kharif Deadline	Rabi Deadline
2	Submission of Farmer list, with seed requirement after all scrutiny as per plan	Farmer List, with seed requirement details	BAO/ AAO	15 th April	30th November
3	Seed indent and farmer list approval as per plan	Seed indent and farmer list	CDAO	20 th April	15th December
4	Supply and arrangement of seed for farmers		CBO/FPO/ CDAO	15 th May	15 th December
5	GEO tagging of farmer field information of field and crop coverage details after transplanting/ sowing in ADAPT-DSS portal	List of farmers completed sowing/ transplanting	CRP/ Krushak Sathi/ VAW/ AO	1 st July to 15 th Sept	15 th December to 15 th March
6	Approval of farmer list with crop, area method and GEO tagging	Approved list of farmers	BAO/ AAO	By 30 th Septembe r	by 20th March
7	Release of Incentive	Incentive Sheet	CDAO	by 15 November	By 31 st March

N.B: To popularize millet cultivation, farmers who are already included under the scheme and provided with reduced incentive for consecutive 5 years will also be included for rest of the programme years with no incentive support, but they can avail other facilities under the scheme including Procurement of millet through M-PAS and services from CHC, CMSC and any other services provided by the nodal CBO/FPO. The facilitating agencies should closely monitor at the field level to ensure the inclusion of farmers and crop coverage. Cultivable Waste land, fallow land should be diverted to Millet crops as these are climate resilient in nature.

COMPONENT 3.2.4 ORGANISING FIELD DAY

PROCESS STEPS

- 1. Field day shall be conducted during the Kharif and Rabi and during the interculture operation for best practice demonstration and during harvesting season by the facilitating agency.
- 2. Crop Cutting Experiment (CCE) and Field Orientation: 3 Crop cuttings as per standard procedure must be carried out in presence of at least 1 person from Agriculture Dept. (VAW/ AO/ Statistical Asst/ AAO/ BAO/ ADO/ CDAO) or Directorate of Economics and Statistic (SFS/SFI) during the field day.
- 3. Following may be the participants in the field day:

- a. Farmers from the nearby/ potential villages for area expansion.
- b. CDAO/ DAO/ AAO/ BAO/ AO/ VAW.
- c. FA Representative.
- d. Programme Secretariat representative.
- e. Statistics representative (Invitees).
- f. PRI members (Invitees) and farmers (One Agriculture Department staff and one progressive farmer will be assigned as resource person for facilitating the Field Days, discussion with farmers and comparative analysis of 3 CCEs from randomly selected 3 different fields within the nearby area)
- 4. The dry grain weight from the crop cutting area of (5m x 5m) must be taken and documented with the token signature of the dept. The largest plot of the farmer will be taken for crop cutting method on improved package of practices and one farmers practice crop cutting will be taken for comparison.

BUDGET BREAKUP OF ONE FIELD DAY FOR CCE (COMPONENT 3.2.5)

Bud	Budget Breakup of one Field Day for CCE of Model and 2 other sample plot budget code3.2.4							
SI. No	Particulars	Unit in Nos/Qty	Unit Cost/ Rate	Nos/ Days	Amount (Rs)			
1	Fooding Expenses for 100 persons (Tea and Millet Snacks 30/-, Lunch 80/-)	100	110		11000			
2	Resource Person (One BAO/ AAO, One Progressive Farmer)	2	500		1000			
3	Arrangement of Tent, seating, etc	LS	2000		2000			
4	Travel Expenses for Farmers and CRPs	100	50		5000			
5	Misc. Expenses (cost of banner, formats, documentation, stationeries, farm equipment for CCE etc)	LS	1000		1000			
	Total				20000			

COMPONENT 3.2.5 CCE BASED ON SAMPLING AND DOCUMENTATION:

For documenting the crop result of millet based cropping system and estimating yield potential under different varieties and types of millets, crop cuttings need to be done on sampling basis. A minimum of 16 CCEs required from each block for each crop from across methods and varieties, thus it was budgeted for 50 such CCEs for organisation on priority millet crops from both the season Kharif and Rabi. All the CCEs will be recorded in the Department CCE application by the VAWs, and a CCE report to be prepared and signed by the participating staffs, officers, programme secretariat team and farmers. CRPs are needed to maintain a CCE register for suitable consolidation and references. A sample list of farmers will be generated from the ADAPT-DSS report, by the AAO/ BAO concerned and shared with FA concerned for detailed tracking and sharing tentative dates of CCE with all arrangement.

The FA will conduct the CCE together with the BAO/AAO/ VAW concerned following standard procedures through CCE Agri Application and CCE format in hard copy.

There are provisions for expenditure under the head provisioned for FA to execute the process as detailed below:

SI. No.	Particulars	Unit in Nos/Qt y	Unit Cost/ Rate	Amount (Rs)
1	Charges to Farmer for arrangements of drinking water and support the CCE process (millet grower)	LS	200	200
2	Participant register, Formats, Photo, Stationeries	LS	100	50
3	Snacks for 10 participants	10	25/- each	250
	Total			500

COMPONENT 4. APPROPRIATE FARM MECHANIZATION THROUGH CUSTOM HIRING CENTRES (CHC)

COMPONENT 4.1: APPROPRIATE FARM MECHANISATION THROUGH CUSTOM HIRING CENTER (CHC)

- 1. Custom Hiring Centre will be hosted by the Nodal FPO/CBO empanelled under SAA (no selection required) as Implementing Agency.
- 2. Funds available under this component can be utilized by FPO/CBO to purchase equipment for CHC. Each CHC may have 4-7 permanent or seasonal sub centers at production cluster level/near the millet cropping area operated by SHGs/FPO, decided and approved by the FA/BAO/AAO concerned.
- 3. Each centre is required to maintain all registers and documentations and liable to audit by the auditor and officers time to time. They should submit fortnightly transaction and utilisation reports to the nodal CBO/ FPO, FA and BAO/ AAO concerned.
- 4. Nodal CBO/ FPO can merge and utilise budget for CHCs in lesser number of CHCs for better management.
- 5. Number of sub-centres may vary from block to block based on the area, requirement, and distance. The Nodal FPO/CBO has the flexibility to plan for a smaller number of sub centres of CHCs and the quantity of need-based implements/ machineries may be increased as per local requirement.
- 6. Geographical situation, distance from the clusters, convenience of farmers and availability of storage space, communication facility shall be criteria for deciding number of sub centers.
- 7. Preference may be given to SHGs. Selection of SHGs for managing permanent sub centers will be done through process laid down in the SHG selection guidelines released by Department of Agriculture and Farmers' Empowerment vide Letter No. 20738, Dated: 27.10.2021 and subsequent modification made in the guideline vide Letter No. 24671, Dated: 09.12.2021.

Following are the criteria for permanent sub-centers of CHC (at least 2 per blocks)

- 1. Sub centers may be anchored by the local SHGs at the GP/village level.
- 2. Sub centers shall be with in the millet programme clusters.
- 3. Sub centers shall enter into an agreement with the FPO of Main CHC of the Shree Anna Abhiyan. The indicative MoA copy has been annexed.

Strategy for custom hiring centre establishment:

- 1. A GP level survey should be carried out by nodal CBO and FA through focus group discussions. This focused group discussion should have at least one representative from every programme cluster, hamlet, and villages, with suitable representation of women farmers. Ward members from the locality may be included in the focused group discussion.
- 2. In this focused group discussion, discussion should be conducted on requirements of implements in the CHC. Following may be areas of focus:
 - a. Implements needed for millet cultivation i.e, for conducting agronomy practices.
 - b. Implements which will reduce drudgery and encourage women to take up millet cultivation.
 - c. Implements in demand for millet cultivation, those are not available locally.
 - d. Implements for which farmers are willing to pay the rent through cash/kind.
 - e. User fee for such implements that farmers are willing to pay.
 - f. List of people who are willing to become members of CHC.
 - g. Planning for convergence activities with Govt. CHCs in the locality.
- 3. Items to be purchased shall be finalized by the FPO/CBO/SHG in consultation with FA/ AAO/BAO. This shall be informed to the CDAO-cum-PD ATMA by FA.
- 4. The items which are approved in SLTC and are available under GEM portal/ empanelled dealers/OAIC by the dept. will be procured by CDAO after receiving indent from CBOs/FPOs/SHGs for CHC and sub centres respectively.
- 5. Equipment cost of Rs 2 lakh annually per cluster with assumption of maximum 8 clusters in a block has been provisioned for the programme period. This may varies based on the project period and phase of implementation. The AAO/ BAO with appraisal to the CDAO can decide whether to establish sub-centres or not. If not-required not a single sub-centre will be established, all the fund available will be invested in the upgradation of the main centre.

Following indicative items for exclusive use in millet cultivation shall be purchased:

- a. Weeder
- b. Marker
- c. Pump sets(Electric/ Diesel/Solar)
- d. Sprinklers
- e. HDPE pipes for carrying Water from source to field.

- f. Seed drill for line sowing
- g. Manual Transplanter
- h. Sprayers
- i. Shredder
- j. Sieves/Mesh/Sieve cleaners of different sizes.
- k. Any local made equipment developed by the CHC or progressive farmer
- I. Any other need-based equipment/ materials with approval of CDAO.
- 6. FPO/CBO must submit a status report on inventory/ assets before and after Kharif and Rabi season to Programme Secretariat, AAO and CDAO cum PD, ATMA, duly signed by authorised representatives of FPO/CBO and FA.
- 7. Following records should be maintained at the CHC:
 - a. Register of members of CHC/ Sub center farmers with an identification number and personal details (Aadhar No/ Voter ID card/ Bank A/C No/ RoR no/ Phone No etc)
 - b. Meeting resolution register
 - c. Assets register.
 - d. User fees collection register
 - e. Books of accounts
 - f. Money Receipt
 - g. Stock register
 - h. Equipment indent register
 - i. Implement logbook.
 - i. Annual Audit of finances.
 - k. Visitors register.
- 8. Sustainability of CHC: The sustainability of CHC depends on farmer participation in the CHC usage and sustainable use of equipment available at CHC. The CHC should be managed in the entrepreneurial mode following all guidelines of SAA. If the CHC subcentre/s is/ are not performing well and farmers were not served as expected, and suitable equipment maintenance and management practices were not followed as per requirement of programme or the objective of CHC for serving farmer with drudgery reduction tools at lower rent/ service charge the CHC/ CHCs subcentre/s of the block will be merged in to main CHC unit managed by the nodal FPO/ WSHG working as implementing agency or Millet Service Centre. The decision of merger will be taken by the CDAO-cum-PD ATMA after completion of one year of agreement with the CHC management unit. The CDAO-cum-PD ATMA in coordination with the BAO/ AAO concerned and Programme Secretariat team can decide on establishment of new CHC through main centre/ Millet service centre only, and thus all the fund available for establishment will be used for upgradation of the block level CHC.

COMPONENT 4.2: CUSTOM HIRING CENTRE CLUSTER LEVEL - RENT PROVISION

Support for partial room rent for CHC @ Rs 1500 per month per unit. Total rent @Rs 18000 per year per unit/Cluster. Rs.144000/- Annually/ Block, for initial 3 years.

The rent support will be provided based on the requirement of CHCs @Rs 1500/Month shall also be provided to each CHC for up to 3-5 years of implementation, it will varies based on year of implementation and phase of implementation in the blocks.

Agreement or ownership copy of the Centre is required for claiming the rent amount.

Based the actual requirement the rent amount to be utilised in joint decision of FA and AAO/ BAO, based on number of main centre and subcentres (temporary or seasonal centres will not be supported for rents). All backlogs in CHC rent mount at FPO/ CDAO will be adjusted in the upcoming annual action plans for its suitable utilisation, only the required amount will be released to District under the head after appropriate adjustment of closing balance in the rent head. The DPMU should provide all details before preparation of annual action plan by end of February for the upcoming financial year.

COMPONENT 5: BLOCK LEVEL COMMUNITY RESOURCE PERSONS

COMPONENT 5.1 TWO DAYS RESIDENTIAL/ NON-RESIDENTIAL TRAINING OF CRPS AND PROGRESSIVE FARMERS

(On Agronomic Practices, Farmer Data collection, implementation, planning, regular follow up orientations etc.)

- A two-day training shall be conducted by FA for 10 Nos of CRPs and Progressive farmers including representation from single women farmers, WSHG led women representative, member from BoD of FPO should be participating in the progarmme along with CRPs
- 2. Based on the local situation, training can be done in either residential or non-residential mode. In case of conversion from residential to non-residential training, participants' number shall be increased to 16 instead of 10 so that the total cost of training shall remain the same.
- 3. Dates and venue shall be finalized by facilitating agencies in consultation with AAO/ BAO and will be approved by the CDAO on quarterly basis.
- 4. In this training CRPs and progressive farmers from all clusters, village leaders will be given orientation on the Shree Anna Abhiyan, planning, and process of implementation can be part of the orientation.
- 5. Training module will be prepared based on field requirement in coordination with District Programme Secretariat team.
- 6. Training will be imparted on:
 - a. Objectives of Shree Anna Abhiyan.
 - b. Components of Shree Anna Abhiyan.
 - c. Resolution of field level issues faced by CRPs and Progressive Farmers.
 - d. Different incentives given to farmers, CBOs and Entrepreneurs under Shree Anna Abhiyan.
 - e. Process of Procurement and related activities.
 - f. New announcements from SAA, and responsibility of stakeholders
 - g. Action plan preparation for suitable participation and timely delivery in crop seasons.

- h. Discussion on timeline of activities to be undertaken in the Shree Anna Abhiyan.
- i. Priority activities for the season to be focused during the orientation and immediate action plan will be discussed and decided in the orientation facilitated by FA and FPO/CBO team.
- Roles and responsibilities of CRPs in the priority activities during those months.
- k. Millet Marketing, Kiosk, Enterprise establishment, Organic Certification will be discussed.
- I. Brainstorming and mapping of requirement of trainings/exposures and any other support to farmers and CBO led enterprises from FA/ programme Secretariat or any other agency.
- m. Challenges and Opportunities in community mobilization and capacity building.
- n. Gender sensitiveness working with women farmers
- o. Legalities working with FPOs/ other agencies.
- p. Best practices from across state with evidence and suitable IECs
- q. Ideas on integrating Shree Anna Abhiyan into different cultural and government programmes.
- r. Data collection through digital mobile app/application.
- s. Maintenance of different records, MIS, and regular reporting data.
- 7. FA can organise such training/learning events bi-monthly, with suitable agenda prepared in guidance of Programme Secretariat.
- 8. Training report, along with observations, takeaway and minimum 3 GEO tagged photo, attendance sheet, RP details to be shared with the AAO/ BAO and DPMU, through proper procedures.

BUDGET BREAKUP OF THE COMPONENT 5.1 FOR RESIDENTIAL TRAINING

	Budget Breakup of the Component 5.1 for residential training								
SL	Particulars	Unit in Nos/ Qty	Unit Cost	Nos/ Days	Amount (Rs)				
1	Food Expenditure for Two Days	10	410		4100				
2	Travel (to and fro)	10	100		1000				
3	Conference Hall/ Meeting Hall/ Sitting Arrangements		500	2	1000				
4	Resource Person fee (preferably BAO/ AAO/ Certified Professional by the CDAO for the desired orientation topic)		500	2	1000				
5	Stationary & Handouts		LS		500				
6	Miscellaneous (Banner, photos etc)		LS		400				
	Total				8000				

BUDGET BREAKUP OF THE COMPONENT 5.1 FOR NON-RESIDENTIAL TRAINING

SL	Particulars	Unit in Nos/Qty	Unit Cost/ Rate	Nos/ Days	Amount (Rs)
1	Food Expenditure for Two Days	16	200		3200
2	Travel (to and Fro) 2 days	16	100		1600
3	Conference Hall/ Meeting Hall/ Sitting Arrangements		500	2	1000
4	Resource Person fee		500	2	1000
5	Stationary and Sanitary items (Pen, Pads, sanitary items etc) & Handouts		LS		800
6	Miscellaneous (Banner, Photos, etc)		LS		400
	Total				8000

COMPONENT 5.2 BLOCK LEVEL COMMUNITY RESOURCE PERSON HONORARIUM @ 25 DAYS/PERSON PER MONTH PER CLUSTER.

1. Community resource persons will play a key role in the implementation of the activities through farmers and FPO interface at ground level. The CRPs will be selected by CBO and FA through a selection process from the farming community where the programme is implemented. Educated Farmers and educated single women, from farm families should be preferred being CRP. Role and responsibilities along with selection and payment process is depicted in the guideline section.

- 2. FPO/CBO can engage number of CRPs as per approved person days in the budget. In case of requirement of a greater number of CRPs/ad hoc CRP/s for a desired period utilizing available budget under the head, concerned FPO/CBO should give a written request to the BAO/AAO concerned with copy marked to the CDAO and programme Secretariat through FA, with proper justification of the requirement.
- 3. The CDAO will release the budgeted funds under "Block level community resource persons honorarium" to the CBOs immediately after receiving the funds from DA&FP (O) @ Rs 502 per person days with maximum limit of 25 person days in a month. FA & CBO will monitor and evaluate the performance of CRPs regularly and ensure payment in a timely manner. The wage rate will further be revised based on Govt. order on wage revision in state as per semi-skilled wage rate in Odisha from 2025-26 onwards.

MAJOR ACTIVITIES OF COMMUNITY RESOURCE PERSONS

CRP eligibility			Major activities		Sub Activities		
			-				
1.	Should have good understanding of farming practices.	1.	Community Organisation, Dissemination of Agronomic	1.	Field Demonstration of agronomic practices for farmers including seed treatment, marking,		
2.	Good communication and mobilization skills		Practices, and maintaining farmer registers		weeding, organic manure preparation and pest management		
3.	Must be able to read and write in Odia / local	2.	Awareness Campaigns and	2.	Organization of field/village level demonstrations of agronomic practices		
	language. Should have basic reporting skills. Basic understanding of English is preferable.	2	Millet Recipe Preparations Data Collection	3.	Collection, Preparation and maintain tracking sheet of farmer and technical support to farmer.		
4.	Should have their own mobility.	3.	through mobile application	4.	Supports Management of CHC and CMSC and other enterprises established		
5.	Good campaigning communication and mobilization skills	4.	Institution building, Marketing and Processing	5.	under SAA Supports Awareness campaigns in the Anganwadis, Schools,		
6.	Should be able to use a Smartphone.	5	activities Supports Millet	6.	community, and festivals. Selection and capacity building of progressive		
7.	Good marketing communication and mobilization and accounting	J.	Procurement in MSP		farmer, SHGs and seed farmers in the cluster in coordination with FPO/FA		
	skills8. Has basic understanding procurement system and maintenance of FAQ at farmer level	6.	Supports Millet enterprises		team Supporting Conducting millet recipe festivals/events Participation in the block and district level reviews by		

CRP eligibility	Major activities	Sub Activities
Should have passed Matriculation		FA, FPO, BAO/ AAO, CDAO, DPMU etc. 9. Supports millet marketing
10. She/he should belong to the same GP, in case of non-availability of eligible CRPs in the same GP, candidates of outside this GP can be considered.		and procurement activities to block level procurement agency/s and implementing agency under SAA 10. Farmer selection and registration for procurement 11. Data collection of all
11. She/he should be 18 – 45 years age.		activities. 12.Collection of required documents from farmers for
12. She/he should have his own vehicle for movement or should arrange the mode of transport.		DBT Id/Procurement 13. Work in collaboration with KrushaSathi/ VAW/ AOs for implementation and programme information

COMPONENT 6: PROMOTION OF MILLETS IN URBAN AND SMALL TOWNS

COMPONENT 6.1 2-DAY CAMPAIGNS, WORKSHOPS WITH ICDS AND PRI MEMBERS AND FOOD FESTIVALS @5 EVENTS PER YEAR @ RS 25000PER EVENT

Under this component, a workshop with ICDS & PRI members, progressive farmers and two days' millet-based food festival will be conducted to raise awareness on millet consumption. These events shall be conducted within the programme block.

CAMPAIGNS, WORKSHOPS WITH ICDS AND PRI MEMBERS

- 1. Dates and venue of Workshop shall be finalized by FA in consultation with the concerned BAO/CDPO/Programme Secretariate.
- 2. More focus on higher participation of PRI member, AWW, ICDS staff, BDO etc.
- 3. Millet snacks (more focus on non ragi millets) shall be prepared and served to participants/ guest.
- 4. Workshop will focus on these aspects.
 - a. Importance of Millet in crop and in food system
 - b. Nutritive values of millets and Importance of dietary diversity.
 - c. Different common recipes, that can be suitably made and served.
 - d. About different aspects of Shree Anna Abhiyan

SI	Particulars	Unit in Nos/Qt y	Unit Cost/ Rate	Nos/ Days	Amoun t (Rs)
1	Banners (3 banners)	LS			1000

2	Conference Hall/ Meeting Hall/ Sitting Arrangements with projector	1	1000	1000
3	Food arrangement for participant (30 participant) millet snacks, and lunch	30	110	3300
4	Stationary (Pen and Pads) & Handouts, Misc. Contingencies	LS		1000
	Total			6300

FOOD FESTIVAL

- 1. Dates and venue of millet-based food festival shall be finalized by FA in consultation with the concerned BAO / Programme Secretariate and will be approved by the CDAO on quarterly basis.
- 2. Food Festival may be done with the community during their local festivals. Voluntary community contribution will be actively encouraged for higher participation.
- 3. Women trained in the campaigning on millet consumption (Campaign Team) shall be involved in this event.
- 4. Different millet items (more focus on non ragi millets) shall be prepared and served to participants/ guests and visitors during the festivals.
- 5. Nutritional benefits of the millets shall be shared during the event.
- 6. Interested SHGs, Mother committee members, AWW, PRI members, Department staff, etc shall be involved in the event.
- 7. Experienced person who has interest in cooking different millets recipe, Trained SHG (women campaign team member) can be involved in the preparation of food materials as a resource person.

SI	Particulars	Unit in Nos/Qty	Unit Cost/ Rate	Total Amount (Rs)
1	Resource person (2) (Cook, preferably members from women campaign team)	2	1000	2000
2	Banner (nutrition value of millet, recipe etc)		1000	1000
3	Ingredients cost for millet-based food preparation (including cost of millet, fuel cost, another ingredient)	2	5000	10000
4	Hiring charges - Tent house, utensil, sound system, sitting arrangement and desk for display	2	2500	5000
5	Misc. Contingencies, documentation, register etc			700
	Total			18700

COMPONENT 6.2: START-UP CAPITAL FOR SETTING UP/ MANAGEMENT OF KIOSK FOR MILLETS-BASED PRODUCTS TO ENTREPRENEUR (TIFFIN CENTRE, EVENING SNACKS, ETC)
THROUGH FPO/ CBO:

 Under the Shree Anna Abhiyan, there is a provision for Start-up Capital for setting up/ management of Kiosk for millets-based products by FPO/ SHG/ Federation

preferably nodal CBO/ FPO and Women SHGs of Mission Shakti (Millet value added stall for Tiffin Centre, Evening Snacks etc).

- 2. The grant support is a partial support for Kiosk / Millet based tiffin centre at cluster/ blocks level. The selected enterprise lead by WSHG/ Federation/ FPO has to invest equivalent amount of grant to be supported for sustainability of the enterprise and arrange suitable working and sale space for the purpose. They should get food licencing and other preliminary legal requisites for running food business (can be guided by the FA/ nodal FPO under SAA/ Programme Secretariat/ Department Staffs).
- 3. FA and Nodal CBO will be taking care of coordination and support for collaboration for raw quality materials and facilitation of training by the Department and Programme Secretariat and certifications from competent authorities. The FA will also visit for handholding support to enterprise and support its promotion and popularity through advertisements and campaigns locally, and in social media. FA will also report transaction, support required and compliance to BAO/ AAO/ CDPO/ CDAO/ Programme Secretariat, in fortnightly manner.
- 4. The selection of SHGs/ SHGs Federations will be done as per the guidelines released jointly by DA&FE & Dept. of Mission Shakti vide letter no.20738 dated 27.10.2021 & letter no.24671 dated 09.12.2021,and the selection of CBO/FPO will be done as per the same procedure followed for SHG selection but the EOI for selection of FPO will be done by CDAO instead of CDPO for establishing the Millet Shakti Kiosk with SHGs/ Federations.
- 5. As per provision for one Kiosk one-time support of Rs. 50,000/- provided by Shree Anna Abhiyan to the selected FPO/ SHG/ Federation for setting up/ management of Kiosk for millets-based products to entrepreneur (Millet value added stall for Tiffin Center, Evening Snacks, etc.) Following is the break-up of the support of Rs 50,000. The CDAO with approval from the Collector and DM and support one bigger millet Kiosk/ Mini-Café in the block, in that case the support amount can be higher and in the multiples of 50,000. Based on decision the capital support/ budget and accessory/ utensil/ equipment and asset creation table will be changed.

6. Agreement

- a. The selected FPO will sign one agreement with the CDAO-cum-PD ATMA.
- b. The selected WSHG/ Federation will sign one agreement with the CDAO-cum-PD ATMA. DSWO.
- 7. The enterprise has to comply all points stated in the agreement. The selection committee engaged for the selection of enterprise will facilitate audit through suitable representation from Mission Shakti Dept/ Programme Secretariat/ BAO/ AAO, for smooth functioning and timely support. At any time of the enterprise want to withdraw from the support or have issues related to functioning and managing, they can write to committee through the FA/ FPO/ CDPO/ BAO to the CDAO, for complete handover to Govt., the case will be decided by the district level committee with approval from the Collector and District Magistrate on suitable/ alternate actions. On such case of dis-engagement the WSHG/ FPO has to return all assets created out of 40,000 support in grant mode, if withdrawing after at least 3 month,

if withdrawing before 3 moth they may have to return 50,000 or as per decision by the committee.

	rt-up Capital for setting up/ mar octs to entrepreneur (Tiffin Cent CE				
•		Unit in	Unit	Nos/	Total

SI	Items	Unit in Nos/Qty	Unit Cost/ Rate	Nos/ Days	Total Amount (Rs)
1	Support for the Kiosk/stall/etc	1			40,000
2	Working capital	1			10,000
	Total in Rs.				50,000

COMPONENT 7- PROMOTION AND STRENGTHENING OF COMMUNITY BASED ORGANISATIONS

COMPONENT 7.1 FARMERS' PRODUCERS ORGANISATIONS (AS PER SFAC/ NABARD NORMS - FORMING FPO COSTS)/ SUPPORT TO FPOS COSTS

The Special Programme for Promotion of Millets in of Odisha (Shree Anna Abhiyan) envisages forming of Community based Organizations in each block. These CBOs are expected to be farmer-led bodies that will ensure improvement of production, productivity, consumption of millet, direct linkages for higher value realisation for the millet farmers and take-up some welfare activities directly.

MAJOR SERVICES FPOS SHALL PROVIDE TO FARMERS:

- 1. Access financial and non-financial inputs, services, and appropriate technologies, reduce transaction costs, tap high value markets, and enter into partnerships with private entities on more equitable terms.
- 2. Aggregation, storage, processing, marketing related services
- 3. Providing services related to formal procurement in Mandi through TDCCOL.
- 4. Provide services like seed centres, custom hiring centres, bio resource centres etc.
- 5. Locally produced seeds- By becoming a hub for locally produced specific varieties of millet or non-millet seeds.
- 6. Selling processed millet grains and value-added millet products.
- 7. Marketing: Linking with markets for better prices of farmer produce (millet and non-millets).

Further the FPOs may also act as service providers to benefit farmers by:

- 1. Availing work guaranteed under MGNREGA.
- 2. Opening bank accounts of farmers and linking those accounts to a Direct Benefit Transfer (DBT)-ID.
- 3. Availing life insurance, health insurance and crop insurance for farmers from various government schemes.
- 4. Availing benefits of agriculture, horticulture, and other department schemes/ programmes (both state and central government) for farmers' benefits.

For further details, Operational guidelines of FPOs by Government of Odisha and 10000 FPO scheme by Government of Odisha shall be followed.

The provision of expenditure under the component 7.1 may be made under the following sub heads:

SUPPORT TO FPO GOING TO BE REGISTERED IN NEW PROGRAMME BLOCKS

(Amount in Lakh)

		(Amount in Earth)									
		1 st	2 nd	3 rd							
SI. No	Particulars	Year of Agree ment	Year of agree ment	year of agree ment	Total						
1	Mobilizing of Farmers- expenses for awareness creation, organising meetings, etc.	0.20	0.20	0.10	0.50						
2	Registration (New FPOs only)- Getting Digital Signature Certificate, Directors' Identification number, name of company, CA fees, GST registration for marketing products, etc.	0.50	0.00	0.00	0.50						
3	Revolving fund assistance for investment, product development, branding, business development, marketing etc	0.50	2.00	1.50	4.00						
4	Salary expenses of CEO (Budgeted for 9 Month Only in Y-1)	2.40	2.40	2.40	7.20						
5	Salary expenses of Accountant (Budgeted for 6 Month Only in Y-1)	1.44	1.44	1.44	4.32						
6	One-time support for office essentials (One laptop printer, tables and chairs)	0.80	0.00	0.00	0.80						
7	Training for farmers/ BoD/ exposure of CEO for FPO management	0.30	0.20	0.00	0.50						
8	Travel & Meeting (18000), Rent (48000) & Internet & Telephone (12000), and Misc. (12000)		0.90	0.90	2.25						
9	Other expenses - MIS, audit, DPR, Other Compliances etc. (LS)	0.10	0.48	0.48	1.06						
		6.69	7.62	6.82	21.13						

SUPPORT TO EXISTING REGISTERED FPOS EMPANELLED AS NODAL CBO IN NEW PROGRAMME BLOCKS

(Amount in Lakh)

SI No	Particulars	1 st Year of Agree ment	2 nd Year of agreem ent	3 rd year of agreem ent	Total
1	Mobilizing of Farmers- expenses for awareness creation, organising meetings, etc.	0.00	0.00	0.20	0.20
2	Registration (New FPOs only)- Getting Digital Signature Certificate, Directors' Identification number, name of company, CA fees, GST registration for marketing products, etc.	0.00	0.00	0.00	0.00
3	Revolving fund assistance for investment, product development, branding, business development, marketing etc ***	1.00	2.00	1.00	4.00
4	Salary expenses of CEO	2.40	2.40	2.40	7.20
5	Salary expenses of Accountant	1.44	1.44	1.44	4.32
6	One-time support for office essentials (One laptop printer, tables and chairs), maintenance	0.80	0.00	0.00	0.80
7	Training for farmers/ BoD/ exposure of CEO for FPO management	0.00	0.40	0.40	0.80
8	Travel & Meeting (18000), Rent (48000) & Internet & Telephone (12000), and Misc. (12000)		0.90	0.90	2.70
9	MIS, audit, DPR, Other Compliances etc. (LS)	0.15	0.48	0.48	1.11
	Total	6.69	7.62	6.82	21.13

***Process for Utilization of Revolving fund (Point 3, Revolving fund assistance for investment, product development, branding, business development, marketing etc):

- a. The revolving fund provisioned will be released annually, or semi-annually as per annual action plan. The FPO must prepare a business plan or DPR in coordination with FA and AAO/BAO/ Programme Secretariat team concerned and get it approved from the CDAO for utilization.
- b. A minimum of 75% of the fund available under the head will be utilized specifically for millet-based business.
- c. Separate Books of account, MIS and stock book etc to be maintained by the FPO for managing and reporting utilizations and business progress. The process will be facilitated by the FA in guidance of the BAO/ AAO and Programme Secretariat team.

COMPONENT 7.2: SUPPORT TO COMMUNITY BASED ORGANIZATIONS FOR CBOS @ Rs. 1,20,000 PER YEAR PER BLOCK FOR CONVEYANCE, MEETINGS, BOOKKEEPING, STATIONERY AND OTHER MISCELLANEOUS EXPENSES ETC.

 The Nodal CBO selected through the process of selection will receive Rs. 10000/monthly and a sum of Rs 1,20,000 per year.

- 2. In case of SHG being selected as nodal CBO Rs 2500 per each month for each signatory shall be given as remuneration to the two signatories of SHG/Federation/Producer Group/Farmer Club other than FPO (President & Secretary or whatever is the nomenclature of signatories) of the nodal CBO as the honorarium on monthly basis for sum of Rs 60,000 per year for supporting and facilitating implementation of the programme. This will continue till the FPO formed and signing of MoA between CDAO, FA and FPO done. FPO shall be formed during the 1st implementation year of the programme, for deviations in timeline the CDAO will allow for the utilization of remuneration fund after deciding the timeline of 1st financial year with support from Programme Secretariat team.
- 3. Remaining Rs 60,000 shall be spent on the purchase of registers, travel, meetings of CBO, office stationery, audit and any other expenses incurred by the nodal CBO. CBO can spend the Rs 60,000 as per its need. All these expenditures need to be recorded and approved in the proceeding at block level chaired by the BAO/ AAO.
- 4. FA shall submit the monthly expenditure incurred by the CBO till the FPO gets registered and empanelled under SAA to the CDAO and Programme Secretariat. After FPO empanelled the CEO and Accountant with FPO will submit information to the BAO/ AAO/ CDAO/ Programme Secretariat through the Facilitating Agency. FA accountants will carry out internal audits with FPO and enterprises established.
- 5. After formation of FPOs, CBO will transfer all the responsibility of the programme implementation. MoA will be signed between the CDAO, FA and FPO. The fund under remuneration for signatory will be utilized by the FPO as working capital.
- 6. After FPO registered and MoA done with CDAO and FA, all available funds with the previously empanelled CBO will hand over all physical assets to FPO through the hand over process facilitated by BAO/ AAO and FA representatives. Administrative funds under the budget head 7.2 will be released to the FPO empanelled as implementing agency and can be utilised as working capital. of FPO.
- 7. FPO can use the remaining funds under 7.2 budget head as working capital with appropriate business plan submitted to the CDAO cum PD ATMA, Programme Secretariat through BAO/AAO.

COMPONENT 7.3: AWARENESS CAMPAIGNS ON PROCUREMENT, MARKETING, FAQ ETC. EACH CAMPAIGN WILL BE FOR 4 DAYS

RATH/ VAN FOR AUDIO CAMPAIGN FOR 4 DAYS:

- 1. FPO/CBO under SAA with support from FA will organize the awareness campaigns for procurement activities. Preference will be given to weekly haats/local events/ panchayat meetings/ any other suitable congregations of people.
- 2. Dates and route map shall be shared with Programme Secretariat/ AAO/ BAO/ ADO/ CDAO before 15 days of the event.
- 3. CDAO will centrally select an agency for engaging vans and perform audio campaigns on the procurement and other awareness activities.
- 4. Content for the audio campaign and rout chart shall be finalized by the AAO/BAO/FA/Programme Secretariat.

5. All printing contents for the campaign shall be available in the Shree Anna Abhiyan website which can be downloaded and printed for distribution.

Rath/Van shall cover following themes:

- 1. Process of procurement
- 2. FAQ standard of Ragi
- 3. Mandi points and mandi days
- 4. Surplus for farmers.

Minimum 3 numbers of geotagged photographs (beginning, in between and end) will be shared by FA in the Mobile Application.

BUDGET BREAK UP FOR THE RATH/ AUDIO CAMPAIGN FOR PROCUREMENT

	Budget break up for the Rath/ Audio campaign for Procurement												
SI	Particulars	Unit in Nos/Q ty	Unit Cost/ Rate	Nos/ Days	Total Amount (Rs)	Remarks							
1	Hiring of Van with fuel, decoration, fixtures, Audio equipment, flowers, flexes	1	4000	4	16000	The campaign van must be decorated well with flexes on millets themes. And it will move around the places continuously for 4 days, using approved rout chart.							
2	Printing Material for campaign		750	4	3000								
3	Miscellaneous		LS		1000								
	TOTAL				20000								

COMPONENT 7.4: ORGANIC CERTIFICATION WITH PREFERENCE TOWARDS MILLETS

The fund under the head will be utilised based on the planned activity either one of the following guidelines Paramparagat Krushi Vikash Yojana (PKVY)/Bhartiya Prakritik Krishi Padhati (BPKP)/ National Programme for Organic Production (NPOP) for Organic certification.

Organic certification process will be executed in cluster mode area will be decided by the competent authority in coordination with the CDAO-cum-PD ATMA and Organic certifying agency. Only selected blocks shall be part of organic certification process, and the fund available in the district can be concentrated into desired cluster for grounding of the activities. Odisha State Organic Certifying Agency (OSOCA) is notified agency for NPOP and BPKP, National Centre for Organic Farming (NCOF) for PKVY in Odisha. Under the SAA the preferable organic certification will be under NPOP.

The SoP for Organic cultivation and certificate under SAA communicated to all the CDAOS vide letter number Letter no-1M(04)07/2019-34182 Dtd: 27.09.2024 to be followed for execution.

COMPONENT 8. PROGRAMME FACILITATION COST FOR THE NGO INCLUDING TRAVELS AND OTHERS.

Followings are the budget break ups for the Facilitating Agency at the block level (the salary/ remuneration part is provisioned with 10% annual hike):

BUDGETARY PROVISIONS FOR FA AS FACILITATION COST:

(Amount in Rs Lakh)

SI. No	Details	Unit Cost in Rs (per	No of mont	2022- 23	2023- 24	2024- 25	2025- 26	2026- 27
		month)	hs					
1	Chief Functionary/ Nominated Representative	4000	12	0.48	0.53	0.58	0.64	0.70
2	Prog. Co-ordinator (Agriculture)	25000	12	3.00	3.30	3.63	3.99	4.39
3	Prog. Co-ordinator (Livelihood)	22500	12	2.70	2.97	3.27	3.59	3.95
4	Programme Accountant	15000	12	1.80	1.98	2.18	2.40	2.64
5	Travel Expenses	9000	12	1.08	1.08	1.08	1.08	1.08
	Office Administration Cost							
6	Office Rent	2500	12	0.30	0.30	0.30	0.30	0.30
7	Communication (Telephone & Internet)	1500	12	0.18	0.18	0.18	0.18	0.18
8	Office maintenance & stationery and printing	2000	12	0.24	0.24	0.24	0.24	0.24
9	Review Meeting (Including TA of CRPs)	2000	12	0.24	0.24	0.24	0.24	0.24
10	Misc. cost of FA @2%			0.20	0.20	0.20	0.20	0.20
	Total			10.22	11.02	11.90	12.86	13.92

COMPONENT 9- PROGRAMME SECRETARIAT: TECHNICAL SUPPORT, PROGRAM FACILITATION AND M&E COSTS INCLUDING TRAVEL AND OTHERS

- 1. **Programme Secretariat** (WASSAN) shall fulfil roles and responsibilities as mentioned in the guidelines of the programme and PMU and as per directions of the Director, Agriculture & Food Production, Odisha.
- 2. WASSAN shall utilise the funds allocated to it for following heads.
 - a. Engagement of State Coordinator, Assistant State Coordinator, District Programme Coordinator, Regional Coordinator, Subject Matter Experts, MIS Experts, Finance experts, HR, Administrative team, and office assistants or any other based on requirement for the programme. Engagement of services of the internal WASSAN staff on need basis.
 - b. Engagement of staff for PMU as per approval of DA & FP, Odisha.

- c. Temporary hiring of the consultants/ resource persons as per the requirement for different need-based activities.
- d. Travel and accommodation costs for WASSAN team and external experts, social security provisions for staff including maternity benefits, resource persons, internet, purchase of laptops and other equipment for staff, logistics, related institutional costs, stationery as per project requirement etc. The necessary tax as per norm by State and Central Govt. will be paid. 8% provisioned budget under head-9 can be utilised for institutional overheads.
- e. Any members of SPMU/ Programme Secretariat should intimate their tour programme before proceeding on tour/ field visit for monitoring the field level situation. Further, they must submit the GPS Photographs of field visits in the SPMU WhatsApp group and the field observation report/ any issues shall be reported to SPMU immediately.
- 3. Staff structure of Programme Secretariat (at SPMU & DPMU level)
 - a. The programme Secretariat (WASSAN) shall share the staff details in the programme with concerned CDAO cum PDA, ATMA and JDA, SAA. If any staff are changed or replaced, communication should be made accordingly within 15 days of the proposed changes.
 - b. All information regarding appointment, re-allocation, resignation and termination etc. must be intimated to the DPMU and SPMU.
 - c. In case of poor-performance of the any staff, the programme secretariat (WASSAN) will have to either remove or change the staff based on evaluation by Department and Programme Secretariat level at State level and by CDAO & Programme Secretariat at District level.
 - d. Annual performance report of the engaged staff at district level shall be submitted by the concerned CDAO to DA & FP(O) & Programme Secretariat.
 - e. All the staff details shall be publicly available on the Shree Anna Abhiyan website.

COMPONENT 10: RESEARCH DOCUMENTATION & POLICY DEVELOPMENT COSTS INCLUDING TRAVEL AND OTHERS (ANCHORED BY NCDS)

- 1. Budgets allocated to the NCDS shall be spent on the expenditure incurred for baseline, mid-term, end line assessment, other studies suggested or asked by HPC/DA&FE and other activities mentioned in the guidelines of the programme.
- 2. Budgets will also spend on the publications, / workshops/ meetings/ training.
- 3. Engagement of study team, experts' engagement will be done as per need of NCDS.
- 4. Detail manpower/human resources engaged for SAA project shall share the staff details in the programme to SPMU. If any staff are changed or replaced, communication should be made accordingly within 15 days of the proposed changes.
- 5. NCDS shall report to the Director, Agriculture & Food Production, Odisha on monthly basis on the progress of the activities.

- 6. The details of tour programme of the Officials of NCDS shall be communicated to the DA & FP(O) in advance and after completion, visit note with observation report shall be submitted for necessary information of the Department.
- 7. Filed observation report and preliminary survey findings from the ground study by NCDS research team shall be appraised and presented to the Collector & District Magistrate during the filed visit. The same shall be appraised to the Director of Agriculture and Food Production (O).

COMPONENT 11: CAPACITY BUILDING COSTS - PROGRAM SECRETARIAT

- Budgets under this head shall be utilized for the training and capacity building of the govt. dept staff, programme secretariat staff, District level Official, staff, FA staff, CRPs, farmers, entrepreneurs, CBO members, FPOs, SHG members, professionals, and students etc as and when required based on actual need of programme.
- 2. Capacity building budgets shall also be utilised for capacity building collaborations with ICAR, CSIR, CGIAR, GoI institutes, IHM, OUAT, ITI and any other government and selected private agencies. This shall be taken up after approval from the DAFP. Cost norms of respective institutes shall be followed for the same.
- 3. This shall be utilized as per actual based on the approved annual action plan. Any other additional capacity building activities beyond annual action plan can be taken up time to time based on the approval of DAFP.
- 4. 2 days Residential District Level Trainings will be organised with 20-30 participants @ Rs 800 per participant per day. And for one day trainings norm of Rs.600 per participant will be utilised.
- 5. For Regional and State level trainings the cost norm of @ Rs.1500/- per participant per day will be utilised and additional cost for lodging and boarding, and travel will be utilised as per actual with maximum travel provision of 3 tier AC fare.

COMPONENT 12: CAPACITY BUILDING COSTS - RESEARCH SECRETARIAT

- 1. Budgets under this head shall be utilized for the training and capacity building of the research staff, department staffs, FA staff, FPO staff and BOD, CRPs, professionals, and students for research related activities.
- 2. This shall be utilized as per actual based on the approved annual action plan and requirement.
- 3. For organisation of district level training the cost norm of Rs.800/- per participant to be utilised for residential training. For non-residential trainings at district level the cost norm of @ Rs 600 per person per day to be utilised.
- 4. For organisation of Block or sub district level coordination meetings and workshops, the cost norm of @ Rs 450 per participant per day to be utilized.
- 5. For organisation of regional and state level trainings/ capacity building programmes cost norm of Rs.1500/- per participant to be utilised and additional cost for lodging and boarding, and travel will be utilised as per actual maximum travel provision of 3 tier AC fare.

COMPONENT 13: CENTRALISED COORDINATION MEETINGS, REVIEW MEETINGS AND LEARNING EVENTS

- 1. Budgets under this head shall be utilised for organising meetings held at state, district level and at sub-district/ block level for implementation of the programme.
- 2. Budgets shall also be utilised for organizing consultations/ workshops/ working group meetings/ different committee meetings related to millets/ agriculture at state level, district level and at sub-district/ block level.
- 3. This includes the internal review meeting at state level, district level and at block level for implementation of the programme.
- 4. This shall also include the learning events, write shops, organisation of state/national level workshops and collaborative meetings under the programme.
- 5. For organisation of district level meeting/ workshop the cost norm of Rs.800/- per participant to be utilised for residential meeting/ workshops. For non-residential meeting/ workshops at district level the cost norm of @ Rs 600 per person per day to be utilised.
- 6. For organisation of regional and state level meeting/ workshops cost norm of Rs.1500/- per participant to be utilised and additional cost for lodging and boarding, and travel will be utilised as per actual maximum travel provision of 3 tier AC fare.
- 7. For organisation of block or sub district level coordination meetings and workshops, the cost norm of @ Rs 450 per participant per day to be utilized.

COMPONENT 14: BUDGET FOR EXPERIMENTS & INNOVATION WITH PROGRAM SECRETARIAT

Budgetunder the head will be utilised by Programme Secretariat (WASSAN) The fund will be utilised for innovations, partnerships, collaboration etc to strengthen the Shree Anna Abhiyan, for following initiatives:

- 1. Natural farming models
- 2. Different rapid survey or studies as per the requirement on different program components.
- 3. Undertaking gender related studies and interventions
- 4. Undertaking initiatives for preparation and trials of interactive materials such as animations, games, stories, podcast etc in the theme of millets along with social media campaign and bloggers/influencers engagement.
- 5. Participatory innovative agronomic trials/Crop diversity related interventions/ comparative yield enhancement trials/ GI tagging trails/ other seed system for land races related work (like Landraces mapping, conducting multilocation trials in different agroclimatic regions/ networking of CMSC including other CMSC sustainability interventions)/ GIAHS related work on millets.
- 6. Participatory millet machinery/implement development and demonstration.
- 7. Validation of farm innovations/DNA finger printing, molecular marker analysis, Nutrition profiling/profiling/Another test/health research work on millets as per the requirement.

- 8. Development of Partnerships with Government Institutes/ Agencies/ CSOs etc. Exploring millet inclusion in existing value chain of areas such as railways, airlines, metro stations and other mass public places.
- 9. Standardisation of Millet recipes, nutrition value and related works
- 10. Sensitization programme in educational/ health and relevant Department/ institutions/ societies.
- 11. Exploring and piloting initiatives on sustainable finance, carbon credits and any other relevant areas etc.
- 12. Visits of the Working groups/ SAA team/ Programme Secretariat teams to ICAR/ Govt Institutes/ Govt dept/ Private agencies for SAA work.
- 13. Exposure visits of Govt Staffs, Programme Secretariat team and selected FA and FPO team and progressive farmer to best suitable models in and outside the state.
- 14. Participating in events or arrangement of millet gift hampers for delegate of the events as per need.
- 15.FPO institution building related interventions. Piloting of bio-resource centres, packaging and branding support to FPO, and exposure visits etc.
- 16. Piloting suitable technical solutions in association with relevant entrepreneurs/ startups/ MSMEs etc with regards to branding, packaging, machineries etc.
- 17. Any other activity with approval of the Director, A&FP, Odisha.

COMPONENT 15 - ADDITIONAL CENTRALISED COMPONENTS:

Amount (Rs. In Lakh)

S.	Details	Nos	In Lakh/	Fund to	2	2025-26	2026-27		
3.	Details	NOS	Annum	be placed with	Phy	Phy Fin		Fin	
1	Millet Café/ Outlets	10	20	CDAO/ Chief Engineer	2	40.00	0	0.00	
2	IT - Server Maintenance and services etc	LS	4.0	ProSec		5.32		5.86	
3	Video Documentation	LS		ProSec/ JDA Info		10.00		10.00	
4	CB Module Development	LS		ProSec		6.00		6.00	
5	Organisation of Events (District/ State/ National Events)	5	10	ProSec	1	10.00	1	10.00	
6	Support to Start ups/ Internships &Urban Engagement	5	10	ProSec	1	10.00	1	10.00	

S.	Details	Nos	In Lakh/	Fund to be placed	2	2025-26	2026-27		
3.	Details	NOS	Annum	with	Phy	Fin	Phy	Fin	
7	Piloting new millet recipes in AWCs/ MDMs/ ST SC Hostels	5	10	ProSec	1	10.00	1	10.00	
8	Design, Development - IEC, Publications, dissemination materials	5	5	ProSec	1	1 5.00		5.00	
9	Hoardings/ Advertisements/ Social Media Engagement/ Media events	5	20	JDA Info/ ProSec	1	20.00	1	20.00	
	Total					116.32		76.86	

COMPONENT 15.1: MILLET STORES IN NEW LOCATIONS

- 1. Millet promotional stores/ Cafes shall be promoted by the Programme Secretariat in selected locations of Odisha. The design and estimate for the Café/Outlets/Stores shall be prepared by the Programme Secretariat.
- 2. An FPO/ Federation/ SHG shall be selected by a process of selection.
- 3. FPO/ Federation/ SHG shall be provided following support:
 - a) Construction of the Café/Outlet/Stores: The estimate for the construction of Café (including soil work, fabrication, furniture etc) should be within Rs. 20 Lakh and the estimate for the construction of Outlets/ Millet Stores should be within Rs.15.00 Lakh. However, the estimate can be revised, and additional amount may be approved by the competent authority at the state/district level taking the local situation into consideration.
- 4. Arrangement of any additional equipment, storage facility, electricity, water and working capital is to be contributed by the selected WSHG/ Federation/ FPO.

Selection of FPO/ CBO/ SHG for establishing millets value addition units in urban areas - The process of selection of FPO/ WSHG/ SHG Federation as per SAA guidelines/ Mission Shakti Department selection process will be followed for the purpose.

COMPONENT 15.2: IT - SERVER MAINTENANCE AND SERVICES ETC.

Website, online MIS, and SOE shall be managed by the Programme Secretariat (WASSAN). All the information shall be linked and maintained at the ADAPT or SUGAM or any other portal of the DAFP. Necessary API or others shall be linked to them. Data Collection App for data collection using mobile also developed and managed by Programme Secretariat. Funds under this component will be used to meet the expenses of server maintenance, development, and other IT activities.

COMPONENT 15.3: VIDEO DOCUMENTATION

Funds under this component shall be placed with Programme Secretariat/ JDA Information as per approved annual. And Programme Secretariat/ JDA Information may utilise it for the video documentations and photography. It may engage different experts/ videographers/ firms as per process.

COMPONENT 15.4: CB MODULE DEVELOPMENT

Programme Secretariat (WASSAN) shall develop all module related to capacity building programmes in coordination with OUAT, IIMR and other relevant institutions and submit to SPMU. The modules shall then be made available in website of SAA for common usage.

COMPONENT 15.5: ORGANISATION OF EVENTS CENTRALISED EVENTS AND FOOD FESTIVALS

- 1. Programme Secretariat shall participate in the different Food festivals/National Events/ State Events/ District Events. This will include travel, accommodation, and other expenditure.
- 2. Annual event list shall be shared by the Programme Secretariat with the DA&FP.
- 3. The events shall include organising/ participating in melas/ traditional festivals/ college fests/ city events/ stalls/ any other events at National/ State/ District level.
- 4. Programme Secretariat shall submit the tentative list of events to Joint Director, SPMU and The Director, Agriculture & Food Production, Odisha.
- 5. Stall set up, banners, printing of communication material, standees, programme or hiring, TV set arrangement along with purchase and transport of materials as per requirement shall be as per event fee and actual expenditure.
- 6. Preference will be given to undertake the events in partnership with FPO/ CBO/ SHG/ Start Up involved in the Shree Anna Abhiyan.
- 7. Events shall highlight following features.
 - a) Objectives of SAA
 - b) Scale of SAA
 - c) Components of SAA
 - d) Incentives provided by the Government of Odisha
 - e) Procurement of millets
 - f) Nutritional and health benefits of the millets.
 - g) Millet enterprises promotion
 - h) Consumption of millets, district/ sub-district level testing events, sports events.
 - i) Inclusion of millets in ICDS, MDM and PDS.
 - i) Conservation of landraces and related events

COMPONENT 15.6: SUPPORT TO START-UPS/ SUPPORT FOR MARKETING AND BRANDING/ INTERNSHIPS& URBAN ENGAGEMENT/ E COMMERCE/ SUPPORT FOR EXPORT ETC.

This component aims to find remunerative markets for millets and millets products of Odisha. Through this following objectives and targets will be achieved-

- ➤ To support micro and small-scale enterprises owned by FPOs and SHGs working on value added of Millet based products.
- > To support processing enterprises at the GP/ block and District level by supporting them for aggregation and market linkage.
- ➤ To engage with start-ups, private players and FMCG companies through B2B partnership.
- ➤ To create collaborative marketing platform for minor millets aggregator FPOs and SHGs.
- ➤ To market at least 1000 tons of minor millets per year and increase the volume up to 20% every year.
- ➤ To facilitate market space for millets-based products reaching directly to at least of 1 lakh consumers every year.
- > To expand the supply chain accessing market to reach out all major cities in the Odisha and further scale it up to national markets in the coming five years.
- ➤ To explore, collaborate and target export markets of millets through SHGs/FPOs.

SUPPORT TO START UP:

Start-up Odisha is a flagship initiative of Government of Odisha with a mission to promote start-ups through strategic partnership, conducive ecosystem, investment, and policy intervention. Given the mandates of Shree Anna Abhiyan and Start up Odisha, following collaboration is proposed:

- I. Joint Organizing grant challenges, hackathons, ideation events etc at State and Regional level.
- II. Individuals, Entrepreneurs, private agencies, FPOs/SHGs/ Federations, college students will be invited/ encouraged/ motivated to participate in the events. The events will focus on development of innovative ideas on production, processing and value addition technologies, product development, preservation, standardization, and marketing of millet-based produce.

MARKETING AND BRANDING OF MILLETS

Marketing and branding of millets will be developed in collaboration with Private parties, SHGs and FPOs as a Public Private Partnership (PPP) mode. A brand named "Millet Shakti" is trademarked. Following are the advantage and strategies for millets marketing-

• Competitive advantage- Availability of small millets is very limited in the current market due to low production. Business idea will be working in tandem with this program and some of the competitive advantages that we have are as follows:

- 1. Partnerships with the suppliers at the block level will ensure that there is a continuous supply of raw material for the business.
- 2. An extensive promotional campaign will be taken up by the government as part of the SAA, business will leverage these promotional activities, which will shoot up the demand for millets.

UNIQUE SELLING PROPOSITION

Our USP includes:

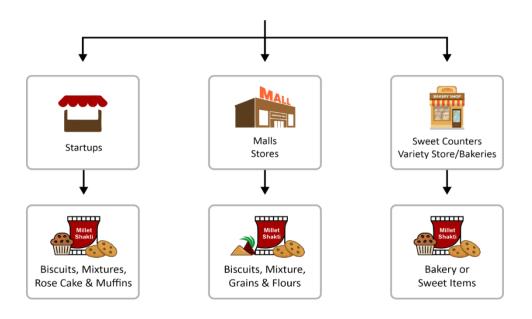
- 1. Nutritious and fiber rich food.
- Gluten free.
- 3. Chemical free processing.
- 4. Unpolished whole grain rice.
- 5. Raw material procured from the naturally organic podu and other lands in the tribal areas.

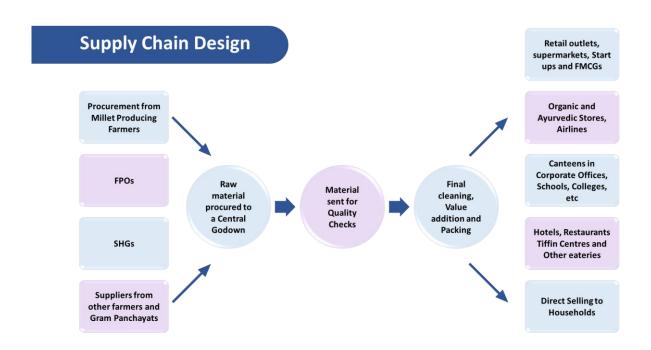
TARGET POPULATION:

In the initial days our target population would be the section of the population who are very conscious about their health. We can divide our target population into the following categories:

- 1. People who are already consuming millets in their regular diets, but who are not satisfied with the quality, availability, and the diversity of the millets they consume/erratic supply.
- 2. People who are aware of the health benefits of the millets but are not aware of their availability in the city, cooking methods and other finer aspects. If provided with proper inputs on these aspects, we expect this category to adopt millets into their regular diets.
- 3. People who are conscious about their health and who are looking for alternatives to the conventional food that they are having. This category might not be aware of the millets, but just looking for heathier options available for them. These people could include the ones who buy organic products, diabetic patients, people who use ayurvedic products etc.

MARKETING STRATEGY





PROPOSED PRODUCTS TO BE SOLD-

SI No	Current Recipes	New Recipe to Be Developed	
1	Mandia Mixture		
2	Mandia Stick/ Murukku	1	Millet Based Pasta
3	Mandia Chhatua(Without Sugar)	2	Millet Based Cake Mix
4	Mandia Namkin(Small Size)	3	Ragi/ Janha/ Bajra Bun
5	Mandia Nimki(Big)	4	Millet Khichdi Mix
6	Mandia Sev	5	Millet Papad
7	Mandia Badam Pakoda	6	Millet Based Idli Mix

8	Mandia AarisaPitha	7	Millet Based Vada Mix
9	Mandia Rose Cake	8	Millet Based Dosa Mix
10	Mandia Khurma	9	Millet Based Soup Mix
11	Mandia Gujhia/ KaranjiPitha	10	Millet Based Muruku Mix
12	Mandia Ladoo	11	Millet Based Halwa Mix
13	Sorghum (Janha) Ladoo	12	Millet Based Health Mix
14	Bajra Ladoo	13	Millet Seviyan (Vermicelli)
15	Mandia Chhatua	14	Multi Millet Flour
16	Mandia Panipuri		
17	Mandia Muffins		
18	Millet Based Sugar free Biscuit		
19	Millet Based Biscuits		
20	Mandia/ Sorghum/ Bajra Flour & Grain		
21	Little Millet/ Foxtail millet/ Kodo/		
	Banyard millet Grain		
22	Millet Noodles		
23	Millet Based Ladoo Mix		

OPERATION STRATEGIES FOR MARKETING OF MILLETS

An agency shall be empanelled through RFP process to deploy a team of 4-5 members for marketing of Products will be formed and they shall be providing following support to all enterprises in Shree Anna Abhiyan-

- 1. Access financial and non-financial inputs, services, and appropriate technologies, reduce transaction costs, tap high value markets and enter into partnerships with private entities on more equitable terms.
- 2. Aggregation, storage, processing, marketing related services
- 3. Providing services related to formal procurement in Mandi through TDCCOL.
- 4. Business plan for seed centers, CHCs, bio input enterprises, processing units value added units etc.
- 5. Selling processed millet grains and value-added millet products.
- 6. Providing hiring services of storage and warehousing etc.
- 7. Facilitating the transition of SHGs/FPOs into Startups/MSMEs especially grounding licensing/registration/etc.
- 8. Marketing: Linking with markets for better prices of farmer produce (millet and non-millets).
- 9. Help in Opening up of millet-based eateries or outlets in small towns (Managing Millet Enterprises such as Millet Tiffin Centers/ KIOSK, Millets on Wheel, Millet Shakti Café, and Millet Shakti Outlets.

URBAN INTERNSHIP

The budget can also be utilised through organising millet urban internships and start up events.

To engage the youth and build awareness of millets in the youngsters, urban internships shall be conducted. Young people from reputed institutes within and outside the State shall be involved in the internship. Following will be process of organizing urban internships:

- 1. Urban internships aim to engage youths for promotion of millets.
- 2. Under Urban internship, following expenditures will be allowed.
 - i. Purchase of the millet items as per prevailing market price. Preference for purchase of materials shall be given to FPOs of Shree Anna Abhiyan.
 - ii. Interns shall be paid an honorarium maximum of Rs to 1000 per day for meeting their fooding. Travel and other expenses can be released as per actuals.
 - iii. Printing of communication material, t-shirts, standees, caps etc.
 - iv. Branding and Marketing Support/ E Commerce/ Support for Export etc.
 - v. Engagement of media experts/Social media handle

Programme secretariat will explore suitable collaboration with agencies and experts for branding, marketing, and developing and facilitating E commerce platform for millet grains, processed items and value added and packaged products reaching market. Additional requirement of fund for the purpose can be utilised from innovation budget head with due approvals from the DA&FP.

E-COMMERCE

E marketing will be explored at local and national level. Following activities shall be taken under this initiative-

- Trademarks finalisation of millet shakti brand and other initiatives in future
- FPOs/SHGs will sell on Flipkart, Amazon, and others.
- MoA with retailers such as Walmart, Flipkart and others for direct selling on their platform
- trading in Alibaba or bulk retailers with large FPCs who will become face of aggregation.
- fair trader certification and pricing for high value market
- Bulk marketing through NeML and other portals

SUPPORT FOR EXPORT

Collaboration for export will be worked out with APEDA. FPOs and CBOs shall be registered for export on their portal. Organic certification and other kind of certifications shall be supported by programme.

BUDGET FOR MARKETING OF MILLETS

S	N	Particulars	Unit	Unit cost in Cr	No of Units	Total for 3 years in Cr	Remarks
	1	Support to Startups	Lumpsum	0.3	1	0.30	

SN	Particulars	Unit	Unit cost in Cr	No of Units	Total for 3 years in Cr	Remarks
2	Urban Internship and fellowships	Lumpsum	0.2	1	0.20	
3	Marketing and Branding					
3.1	Support Cost for SHGs/FPOs for access to storage & warehousing/NeML(CentralisedBakery unit)	Lumpsum		1	9.0	
3.2	Cost for transportation and working capital (for purchase and others) in rotation	Lumpsum		1	7.0	
3.3	Buyer seller meeting/Grant Challenges/	No	0.1	5	0.50	
3.4	Advertisement and Branding	Lumpsum	1	5	5.00	
3.5	Human resources (4-5 team members team) including travel and other costs	No	0.4	5	2.0	
3.6	Basic machinery - post harvest, movable moisture meters, etc				0	It will be purchased from existing budget
4	E- Marketing and Export related support					
4.1	Licenses/Registration	Lumpsum			4.03	
4.2	Common Facility Centres(Millet Service Centre) at key locations including Credit/	Lumpsum	1	5	5.00	
4.3	Packaging unit(through Indian Institute of Packaging)	Lumpsum	1	3	2.97	
	Total				36.00	

Any other activity to be included during the implementation programme or any specific activity to be conducted may be done with in principle approval from the Deptt. Of A& FE. The budget may be met out the budget provision of the scheme.

CENTRALISED BAKERY UNIT

A centralised bakery unit shall be set up at Bhubaneswar or any centralised location as approved by the Deptt. of A & FE, in collaboration with various organisation or Institution or Department (like IRRI, ICRISAT, IIMR, CFTRI, OUAT, NRRI, Deptt. Of Mission Shakti, Deptt. of ST SC& BCW and any other) and construction of the same shall be carried out by OAIC/OSIC/OFMRDC or any other. The project proposal for the same shall be submitted to Deptt. Of A & FE for in principle approval and the budget provision for the same shall be done under the Scheme SAA or in collaboration with any other Department/Organisation.

Overview of the Project:

Mini Millet and Low GI Rice Factory is a collaborative initiative between multiple stakeholders, including the Department of Agriculture and Farmers' Empowerment, the

Department of Mission Shakti, the International Rice Research Institute (IRRI) for three(03) years. Odisha Agro Industry Corporation (OAIC) is responsible for the construction and maintenance of this factory. Mini Millet and Low GI Rice Factory complex, named "Odisha Bazar" aims to create a holistic agricultural ecosystem that promotes traditional & forgotten food products, cultural organic culinary items, Odia art, and cultural stores establishing unique value propositions for specialized departments.

Key Objectives:

- Emphasizes women's economic empowerment and entrepreneurship by creating a sustainable entrepreneurial ecosystem centered around agricultural processing, value addition, and marketing.
- It will help develop a comprehensive facility for the production, processing, packaging, storage, and marketing of Millet-based products, low-GI rice products, and other agricultural products.
- Agricultural Market Hub by creating a holistic agricultural ecosystem, including Traditional and forgotten food products, cultural organic culinary items, and diversified stores representing the culture, tradition & authenticity of Odisha.

An initiative of Millet Service Centre was approved from Department Level and following way the modalities were to be followed for implementation and of the process of promotion of Milet service centre:

MILLET SERVICE CENTRE:

BACKGROUND:

We have engagement with 140 FPOs and more than 1500 Women SHGs/ Federations. Most of the enterprises under SAA need its sustainability plan along with meeting market demand for finished product. The establishment of Millet Service Centre (MSC) can cater to the growing needs and demands of market for Millet. Shree Anna Abhiyan(SAA) has identified several compelling reasons that support the establishment of this service center through Farmer Producer Organization (FPOs) and WSHG Federation. The initiative will be supporting the sustainability of FPO and WSHGs being a One Stop Solution for millet processing and value addition along with services to farmers. It will create a support system for processing, seed production, bio-input promotion, procurement, aggregation, market information, marketing, and value addition.

In this regard, it is envisioned to transform FPOs under SAA into "Millet Service centre" to provide end to end support services to millet farmers for increasing their income and improving their livelihoods. In addition, Millet Service Centre (MSCs) aim to improve market readiness and market competitiveness of millet based FPOs and WSHG federations. Initially the Budget for the initiative will be sourced from budget head 15.7: Support to Start-ups/ Support for Marketing and Branding/ Internships& Urban Engagement/ E Commerce/ Support for Export etc.

OBJECTIVE

The objective of the Millet Service Centre under Shree Anna Abhiyan is to provide end-to-end interventions that encompass critical services such as knowledge dissemination, information sharing, input provision, machinery support, credit linkage, establishment of processing units, marketing services, and more. These efforts are aimed at achieving large-scale cultivation of millets. The Millet Service Centre is proposed to be implemented in collaboration with the Mukhya Mantri Krushi Udyog Yojana (MKUY) to synergize and leverage resources for the overall development of millet cultivation in Odisha.

Scale of the programme:

The programme will be piloted during 1st year of implementation with 5 FPOs under Shree Anna Abhiyan and based on the result and learning, further the process will be scaled up to more FPO/ WSHG/ WSHG Federations, in programme locations.

Operational Flow of Millet Service Center

The Millet Service Center shall be developed through current FPOs/WSHG federations under Shree Anna Abhiyan. APICOL and SAA shall facilitate the process of funds support for farm machinery, equipment, and services shall be made available through millet service centers. DA & FP will release funds to APICOL as per the budget provision and approved action plan. The funding pattern shall be as follows.

- 1. The Capital investment Subsidy (CIS) for establishing Millet Service Center (MSC) will be 80% of eligible Capital Investment (CI), the pattern of assistance will be as follows
- i. 40% or 50% (of the eligible CI) will be met from MKUY as per eligibility category under MKUY.
- ii. Rest 40% or 30% (of the eligible CI) will be met from SAA.
- iii. Balance 20% will be contributed by the concerned CBO/FPO/WSHG Federation

However, the upfront CIS as per MKUY Guidelines (80% of Total CIS) will be released from MKUY fund initially and the proportionate amount will be adjusted from the SAA Funds subsequently.

- 2. The funds as per the budget provision under SAA towards upfront subsidy for MSC will be placed to APICOL will in advance.
- **3.** In case of purchase of plant & machineries which are not included in the SLTC, the lowest may be considered out of the quotations (**Minimum three quotations**).

N.B: Contribution from SAA will be released as upfront subsidy following procedure of APICOL along with other subsidies.

Flow of operation for Millet Service Center are as follows:

Step 1: Interested FPOs/SHG Federations shall apply (with physical copy) as enclosed in Annexure-1 to CDAO concerned. The CDAO will select FPOs as per the criteria given below and issue recommendation letter to the selected FPOs. Simultaneously, the selected FPO list will be communicated to DM, APICOL for taking further necessary action at his end. The total application received from SHG federations will be forwarded to the DSWO concerned for selection of suitable SHG federation as per the same criteria followed for FPOs and recommended list will be communicated to DM. APICOL.

Criteria for selection of FPO/SHG Federation:

- 1. Minimum of 600 SqFt area for storage of implements (15 years lease document to be specified if any)
- 2. Land in the name of FPO / SHG federation (15 years lease document to be specified if any).
- 3. Should have desired capacity of electricity connection for machine functioning.
- 4. Each FPOs and SHG federations shall cover a minimum of 600 farmers and 1000 hectares in a block.
- 5. Provide number bare minimum of services as listed below:

Component	No of machineries
1. Seed production, Processing, and marketing of millet seeds	Mandatory
2. Machineries and implements relating to Millet production	2
3. Post harvest aggregation and primary processing	2
4. Value addition and food processing	Any
5. Packaging	Any

- **Step 2:** The DM, APICOL will acknowledge the shortlisted FPO/ WSHG federations and assign empanelled consultants for DPR development, business plan preparation and any other technical support as required.
- **Step 3:** FPO/ WSHG federations will prepare DPR in consultation with an empanelled consultant of APICOL. DPMU, SAA will provide information support as and when required. List of suitable equipment attached as Annexure IVfor reference.
- **Step 4:** The FPO/ SHG Federation will submit the DPR in MSC section of Go-Sugam portal.
- **Step 5:** After submission of application in Go-Sugam portal, the due procedure will be followed as per MKUY guideline.
- A] Components of Millet Service Center

Following are proposed components for Millet Service Centre:

Seed Production, Processing and Marketing of Millet Seeds

SAA promotes natural/ organic farming practices with diversified millet crops, encouraging farmers to use bio-inputs, adopt indigenous seeds in millet cultivation, and adopt appropriate agronomic practices. The Millet Service Center will be linked to the seed village programme for seed production through the Odisha State Seed Corporation (OSSC). Foundation seed for improved varieties shall be supplied by OSSC/NSC. In addition, The Millet Service Center will promote the production, sales, and usage of indigenous seeds and millet varieties under the seed village programme, along with the use of bio-inputs in all crops.

Support will be provided through the Millet Service Center for availing working capital, purchase of equipment, and rent, among other needs, to enable FPOs and SHG federations to effectively produce and market millet crops and associated products. This

will further strengthen the capacity of farmers to adopt sustainable agricultural practices and promote the use of indigenous seeds and bio-inputs, contributing to the promotion of natural/organic farming and diversified millet cropping systems in Odisha.

Machineries and Implements Relating to Millet Production:

Support shall be provided to MSC anchored by FPO/WSHG Federation to purchase different mechanical equipment empanelled under SLTC. If any millet implements which has not enlisted under State Level Technical Committee (SLTC) may be purchase through other sources like eg.GeM portal or other govt sources through empanelled vendors. In case it is not available in GEM portal or other govt sources, the CDAO shall suggest a demand list of such machinery to SLTC committee for their review. The SLTC committee shall review the specifications and if deemed suitable, it will approve the list and convey the same to APICOL and CDAOs.

Post harvest aggregation and primary processing

The Millet Service Center can be utilized as an aggregation point for processing, value addition, packaging, and marketing of millets. FPO / SHG federation will provide the service with nominal cost to its stakeholders, especially for small & marginal farmers and landless households. The FPO / SHG federation will act as the primary institution for aggregation of agricultural products.

Post-harvest processing units shall be established through FPO / SHG federation. Fund for these activities shall be converged from budgeted activities under SAA. Before establishment of the processing unit, an assessment survey shall be carried out with BTT at block level and District level ATMA, in chairmanship of the CDAO-cum-PD ATMA. Farmers can avail facilities for primary processing, such as Cleaning, De-stoning, Drying, Sorting & Grading, Sieving, Hulling, safe storage, etc.

Value addition and packaging

Millet Service Center shall set up food processing units based on local market demand. Value addition may include packaging and branding of products. Support from women led SHGs shall be utilized on a need basis. With consultation to different marketing agencies and as per the market demand, needful action will be taken up by the Millet Service Center for standardization of packaging, branding, and value chain of marketing. Funds for this shall be mobilized from MKUY and other credit supports from Banks, Micro Finances, and line departments.

Marketing and Branding

Marketing support shall be provided through SAA and its collaborative partners. Capacity building on branding and packaging shall be done through IIMR/IIP/CFTRI/APEDA. Some strategic support shall be planned for making a common brand for Millet service centers. Training relating to marketing and branding to be fully funded under the scheme. TDCCOL and others shall be engaged for supporting marketing with private players such as Reliance retails, Tata soulful, Nashik Miller associations and big basket.

B] Roles and Responsibilities

The programme is overlaid with Shree Anna Abhiyan design. Functioning structures of SAA shall be utilized for implementation and monitoring of the programme. A technical committee is constituted at state level for approval of non-SLTC machineries.

State level committee

A state level MSC committee shall comprise of representatives from various departments, schemes, state agencies, as per following:

- 1. Director, DA&FP (Chairman)
- 2. Managing Director, APICOL
- 3. Chief Engineer, DA&FP (O)
- 4. Representative, OUAT
- 5. Director, OSSOPCA
- 6. Managing Director, OSSC
- 7. Representative, IIMR
- 8. Development Engineer, OFMRDC, Bhubaneswar
- 9. Executive Engineer, APICOL
- 10. Representative, NAFED
- 11. JDA, SAA

JDA, SAA will be member convenor of the Committee. Following will be major roles of the committee.

- Approve the list of machineries and their specifications from time to time.
- Approve changes in the DPR template.

Directorate of Agriculture & Food Production

The Directorate of Agriculture & Food Production, DAFE, Odisha is the nodal agency for implementation of the programme. The DA&FP shall assign a person to lead the programme at state level.

- 1. The DA&FP will approve the guidelines and amendments for MSC as per requirement from time to time.
- 2. It will approve the list of implements/ machines to MSC from time to time.
- 3. It will communicate modalities, deliverables to the APICOL and CDAOs from time to time on relevant changes.
- 4. It will approve the budget for the MSC annually.
- 5. It will review the progress of the MSC monthly.

APICOL

- 1. The APICOL will be the nodal agency for coordination at state level with the DA&FP and SPMU SAA for finalization of the joint annual action plan.
- 2. It will coordinate with SPMU-SAA and Programme Secretariat (WASSAN) to develop the template for Millet Service Center in an online portal.
- 3. It will ensure the DPR template for the Millet Service Centre is made available in MKUY portal.
- 4. It will issue instructions to district level representatives/consultants of APICOL for smooth execution of MSC establishment activities.
- 5. It will track status of MSC DPRs monthly from APICOL and escalate to CDAOs and SPMU-SAA in case of any issues at any level.
- 6. It will facilitate joint review of progress in DPR monthly at state and district level.

SPMU SAA

The programme is proposed in Shree Anna Abhiyan(SAA) operating districts. Following are the responsibilities of Programme Secretariat-SAA

- 1. The Joint Director of Agriculture (Millets Mission) shall be the nodal person heading the SMPU-SAA
- 2. It will coordinate with APICOL in effective implementation of the programme.
- 3. It will issue instructions to the CDAOs and Programme Secretariat (WASSAN) for any supports required to APICOL.
- 4. It will monitor the progress of the MSC monthly.
- 5. It will assign one scheme officer for the MSC initiative for regular coordination.
- 6. It will facilitate the release of funds to APICOL through the DA&FP as per approved action plan.

Programme Secretariat (WASSAN)

- 1. The Programme Secretariat (WASSAN) under SAA will support the SPMU-SAA and DPMU-SAA for coordinating with APICOL on MSC at State and District level.
- 2. It will assign one nodal person to coordinate with APICOL.
- 3. It will undertake the capacity building of FPOs/ SHG Federations on the MSC and its business development through FAs.
- 4. It will support APICOL in preparation of the annual action plan and budget.

DPMU under PD ATMA

At district level, the CDAO-cum-PD ATMA is the nodal person at the District Programme Management Unit (DPMU) of SAA. One nodal person is to be assigned at district level for implementation of the programme. The person will be responsible for

- 1. It will recommend the suitable FPOs as per approved process.
- 2. It will support and coordinate the DSWO for shortlisting of WSHG Federations for MSC.
- 3. It will issue instructions to the Programme Secretariat (WASSAN) and FAs to support APICOL in DPR development at district level.
- 4. It will coordinate with DM APICOL and empanelled consultant for development and tracking of DPRs on regular basis.
- 5. It will regularly review, monitor, and report compliance of the MSC functions at district level.

Facilitating Agency

Block level facilitating agencies are selected for implementation of SAA shall support FPOs as following.

- 1. It will provide handholding support to FPOs/ WSHG Federations in document preparation and DPR development.
- 2. It will facilitate collaborations and critical support requirements from the DPMU and Programme Secretariat team.
- 3. Support the FPOs/ WSHG Federations in preparation of Utilization Certificate, Estimates, and other related financial documentation.

Community Based Organization

Following are the key responsibilities of FPO/ SHG Federation:

• It will submit application for MSC establishment.

- It will submit DPR with relevant documentation.
- It will maintain books of accounts and ledgers as per requirement.
- It will Facilitate the procurement of materials/ equipment as per the government rules.
- Implement the activities as per approved DPR.
- It will engage appropriate staff as per requirement for smooth management of the MSC.
- It will report to DPMU-SAA and APICOL for activities and progress in collaborations with FA and Programme Secretariat team.
- It will arrange all local facilities and manage community infrastructures as per guidelines of Shree Anna Abhiyan and APICOL.

C] Timeline

Detailed timeline for construction of proposed project and proposed date for commencement of operations.

	·	Ti	meli	ne									
#	Project particular	W 1	W 2	W 3	W 4	W 5	W 6	W 7	W 8	W 9	W1 0	W 11	W 12
Α	Preparation phase												
1	Identification of FPOs/ SHG Federations												
2	Assigning mentor to coordinate with line departments												
3	DPR preparation & submission												
4	Appraisal by FPOs/ SHG Federation Technical committee												
5	Application in MKUY portal												
В	Roll out phase												
6	FPOs/ SHG Federations meeting and action plan preparation												
7	Set-up of marketing centres; convert into input-output shops												
8	Set-up seed systems to support												
9	Set-up custom hiring centres for farm implements												
10	Explore local value-chains-markets (aggregation, value addition, linkages												

Annexure - I

Application form for establishment of millet service center under MKUY

1.	Name of the FPO/ SHG Federation	
2.	Legal status	Company
3.	Registration Act	Companies Act / MACS Act/ Coop Societies Act
4.	Registration Number and date	o sin paintee i tata
5.	Place of Registration	
6.	Address of Registration	
7.	Contact details (Address/	
	Phone / Fax/ Email/ Website)	
8.	Board of Directors (No of Directors/ Women Directors	
9.	Name of the CEO& Contact number	
10.	Key contact person of FA and his/her contact	
11.	Number of employees on payroll	
12.	Share Capital(₹ lakh) as on ■ Authorized ■ Paid up	
13.	Number of Share holders Farmers members Institutional members SHGs JLGs Farmer clubs MACS Others Non shareholder client farmers	
14.	Bank account Bank and branch	
	Account numberIFS Code	
15.	Area of operation	(Enclose as annexure with names and distance from CBO office)

16.	Sectors in which the FPO/ Federation is working	 Agriculture Horticulture Forestry Animal husbandry Fisheries Others
17.	Key Commodities and Core	(Retain whichever is applicable) (Enclose Annexure if necessary)
17.	Activities	(Enclose Affication in necessary)
	Activities	•
		•
18.	Proposed Commodity/ies	
	and Value Chain Activities	
19.	Licenses obtained. Fertilizer Pesticide Seed APMC FSSAI Shop License Others	(please indicated license number and date)
20.	Infrastructure available with FPO/ Federation	 (Enclose Annexure if necessary) Godown Office building Retail outlets Others
21.	Business Turnover achieved	₹ Year
22.	Profit	₹ Year
23.	Remarks / Any other highlights	

Annexure - II

Department of Agriculture & Farmers Empowerment Letter of Intimation

-		
Letter No:	Date of Issue:	
Name of the scheme:	Valid Till:	
Dear Applicant,		
Sri/Smt	,FPO/ Federation	

of village:	, GP:	, Block				_. , and	Pin
code:	is hereby recommend	ded for establishment	of th	ne Mil	llet Servi	ce Ce	nter
in field at	village:	, G	P:				,
Block:	, Dt:	·	ln	this	regard	you	are
requested to	kindly initiate preparatio	n of Detailed Project R	Repoi	rt (DF	PR) in co	nsulta	ation
with APICOL	as provisioned in MKUY	'-MSC guidelines.					

Signature of CDAO

Annexure - III Format for recommendation of FPO by CDAO cum PD ATMA

Criteria	Remarks
FPO turnover (In lakhs)	
Promoters capital (In lakhs)	
Income (In Lakhs)	
Services and major activities	
Shareholder number	
Legal compliances	
Fixed Assets (In Lakhs)	
Any other	

Annexure - IV

Suggestive list of equipment for Millet Service Centre

1.Machineries and implements relating to Millet production

Sr No	Machine	Specifications
1	Tractor/Power tiller	45 HP, 4-wheel drive, 8 forward + 4 reverse gear box, dual clutch, power steering
2	Rotavator	Tractor operated, Width upto 6ft/ 1800 mm, No of blades- 36, multi-speed
3	Multi crop seed drill	Tractor operated, Multi crop including all millets, 6 to 9 row, inclined plate metering mechanism
4	Power sprayer	Engine Type: Single Cylinder, 4-Stroke, Air Cooled / Battery 12V

5	Power Weeder	Engine: Upto 2 HP Petrol / Diesel / Electric, working width 0.10 to 0.50 mt
6	Self-propelled reaper	Engine: 3.5 to 6.0 HP Petrol/Diesel engine, working width: 1.2 m
7	Multicrop thresher cum Pearler (Ragi Thresher- OUAT design	Tractor PTO operated, mechanical feeding, axial flow, multi fan, suitable for all millet crops, Capacity: 5 quintal / hour and above
8	Any other equipment/ machinery/ tools	As per requirement of the business, specifications, and other desired details to be added

2.Post harvest aggregation and primary processing

Sr No.	Machine	Specifications
1	Grain Grader / Cleaner	Capacity 500 kg/h, Suitable for all millets to removes light impurities and grading based on size, 0.5 HP -1 HP 1phase
2	Pulveriser	Capacity 60 - 100 kg/h, Suitable for all millets to make rava / flour, 2 - 3 HP 1phase
3	Millet de-husker- pearler	Engine: 3 HP
4	Storage Bin	2-3 Quintal metallic storage bin
5	Working shed/Implement shed	
6	Drying yard	
7	Any other as per requirement	

3. Value addition and food processing

Sr	Machine Name	Specification
1	Automatic kurkure machine	Capacity 50 kg/h, 1 phase, Suitable for all millets to make Kur Kure /Puffs, 2-3 HP
2	Masala Coating machine	Capacity 15 kg/h, Suitable for millets products, 0.5 HP 1phase
3	Dough making machine	Capacity 10 kg/h, Suitable for all millets flour dough mixing, 1 HP 1phase
4	Automatic namkeen machine	Capacity 35 kg/h, Suitable for all millets Namkeens, 0.75 HP 1phase

5	Tilting wet grinding machine	Capacity 5 litres, Suitable for all millets, 1 HP 1phase
6	Automatic Kneading Machine	Capacity 50 Kg, Suitable for millet dough kneading 1 Hp 1 phase
7	Flour sifter cum siever	Capacity 200 Kg / h, suitable for all millet flour, 2 HP 1 Phase
8	Automatic Noodles Extruder Machine	Capacity 50 Kg / hr, Suitable for making millet noodles ,2 HP 1 Phase
9	Automatic Papad Making Machine	Capacity 50 kg / Day, 0.5 HP 1 Phase
10	Rotary rack gas and oven	1 Trolly, 3 Phase Operation Automatic/ Semi- Automatic Baking Capacity 20 Trays
11	Convection gas and electric dryer	
12	Double decker baking oven	
13	Solar hybrid dryer with electric back up	
14	Cookies drop machine	
15	Any other as per requirements	

4.Packaging

SI. No	List of machines	Specification
1	Vacuum packaging machine	(Chamber Size: 600 Wide x 600 Deep x 160mm High)
	Volumetric filling machine	
2	(Single heads)	
3	Label printing machine	
4	Manufacturing of packaging material	
5	Any other as per requirement	

Additionally, equipment may be added after the quarterly review of FPOs and SHG Federation. The selected equipment must pass through SLTC committee approval if not listed under SLTC.

Packaging Unit:

For development of standard packing material for millet based product, collaboration with Indian Institute of Packaging has been done for technical guidance, support, capacity building, training and sample designing. The budgetary provision for 3 years from Department of A & FE and Deptt. Of Mission Shakti has been approved as enclosed below:

Contribution from Mission Shakti:

Details	Uni ts	Rate	For	3years		FYI FYII		FYIII		
		Rs./u nit	No s		N os	Amount in Lakhs	No s	Amount in Lakhs	Nos	Amount in Lakhs
Capacity Building (Training &Exposurevisits) &AwarenessProgra mme	Nos	3.686	30	110.580	20	73.720	10	36.860		
Workshops/Meeting s/Learning events(Trainthetrain er)	-	3.686	30	110.580	10	36.860	5	18.430	15	55.290
Workshops/Meeting s/Learning events(NationalCon ference)		10.00	3	30.000	1	10.000	1	10.000	1	10.000
Total				251.160		120.580		65.290		65.290

COMPONENT 15.7: PILOTING NEW MILLET RECIPES IN AWCS/ MDMs/ ST SC HOSTELS

- Programme Secretariat shall undertake pilots on inclusion of millets in AWCs/ MDM/ ST SC Hostels.
- 2. A state level consultation on inclusion of millets in ICDS/MDM shall be conducted by Programme Secretariat. Participants from NCDS, OUAT Community Science, UNICEF, CFTRI, Right to Food, ST & SC dept. WCD, S&ME & Agri. Deptt and others will be invited to the workshop.
- 3. Locations for the pilots shall be finalized by Programme Secretariat in consultation with the Director, Social Welfare & ICDS, State Nodal Officer, Mid-Day Meal. The list shall be communicated to the concerned Collector & District Magistrate.
- 4. Pilots will be taken up in for ICDS beneficiaries of AWC centers or MDM schools or ST SC Hostels.
- 5. Preference shall be given to the blocks where production and consumption is higher, millet pre cleaning/ processing units are operational.
- 6. Preference shall be given to DMF or OMBADC blocks as more funds can be mobilised based on necessity.
- 7. Recipes shall be finalised through following process:
 - a. A meeting will be conducted with Anganwadi workers, Helpers, Mother Committee members, MDM Workers, etc.
 - b. Based on the discussion, tentative recipes shall be finalized.
 - c. A food festival will be conducted with Anganwadi workers, Helpers, Mother Committee members, MDM Workers, etc.
 - d. Based on the response of the children, Anganwadi workers, Helpers, Mother Committee members, MDM Workers, etc menu will be finalized.
 - e. Issues of taste, acceptance, nutrition content, storage, logistics, and recipe preparation shall be considered during the finalisation of the recipes.
- 8. FA of SAA and any other local NGO interested in the pilot will be involved in data collection and community mobilisation.
- 9. Pilot will run for at least a period of 3 months.
- 10. Technical partnership shall be explored with state level and national level institutes.
- 11. Expenditure under this head shall be made on the following:
 - a. Purchase of raw material.
 - b. Arrangement of logistics for implementation of the pilot
 - c. Printing of data collection formats, brochures, pamphlets, etc
 - d. Organizing food festivals.
 - e. Conducting different meetings at various levels.
 - f. Consultancy costs for hiring services of any agency.

COMPONENT 15.8 DESIGN, DEVELOPMENT - IEC, PUBLICATIONS, DISSEMINATION MATERIALS

- 1. Programme Secretariat will hire experts (design, language editing, software required for developing the language editor/video editor, etc as per the requirement) for development the draft documentation materials.).
- 2. After the finalization of these documents, material shall be printed by the Programme Secretariat.

- 3. For regular promotion on social media handles, a social media marketing agency/experts/consultants may be hired.
- 4. The annual report with captioned photographs and success stories will be prepared by Programme Secretariat for submission to DA&FP(O).

COMPONENT 15.9- HOARDINGS/ ADVERTISEMENTS/ SOCIAL MEDIA ENGAGEMENT/ MEDIA EVENTS

- 1. Programme Secretariat shall organize following activities as per actual.
 - a) Road shows
 - b) Melas
 - c) Hoardings
 - d) Media Events
- 2. Focus will be given on hoardings and media engagement.
- 3. Costs as per the I &PR Department rates and norms shall be applicable.

BUDGET COMPONENT OF PROGRAMME MANAGEMENT UNIT (PMU)

Budget for Programme Management Unit under Shree Anna Abhiyan										
	Amount (Rs. In Lakh)									
Α	В	С	D	E	F	G	Н			

S. N	HR Resource Name & Componet	Placed at	Unit Cost	Unit	2025- 26	2026- 27	Total
Α	State Level HR Cost						
1	Asst. cum Accountant	PrgSec	0.45	1	7.19	7.91	15.10
2	Marketing Expert	PrgSec	0.60	1	9.58	10.54	20.12
3	IT Expert (2 persons)	PrgSec	0.60	2	19.17	21.08	40.25
4	Recipe Development & Events Coordinator	PrgSec	0.60	1	9.58	10.54	20.12
5	Product Development and Branding Coordinator	PrgSec	0.60	1	9.58	10.54	20.12
	Total				55.10	60.61	115.71
В	Monitoring - SPMU						
1	SPMU Monitoring expenses @ Rs 50000 per month (Hiring of vehicle, Travel Expenses, Accommodation and Fooding etc)	PrgSec	0.50	12	6.00	6.00	12.00
	Total				6.00	6.00	12.00
С	Office Set Up						
1	Upgradation and maintenance costs, upgradation during 1st year @2.0 Lakh and maintainance @0.2Lakh Annually (Computer & Peripherals, Table, Chair, etc.)	PrgSec	0.20	1	0.20	0.20	0.40
	Total				0.20	0.20	0.40
D	Overheads						
1	SPMU Misc. expenses @ Rs 10000 per month (to be clubbed with single Misc. head)	PrgSec	0.10	12	1.20	1.20	2.40
	Total				1.20	1.20	2.40
	Sub-Total (A+B+C+D)				62.50	68.01	130.51
	DPMU 65 Existing Blocks						
E	Clerk-cum-Accountant CDAO level (One per District based on no. of Districts)	PrgSec	0.35	13	72.67	79.94	152.61
	Total				72.67	79.94	152.61
F	Monitoring - DPMU						
2.1	DPMU Monitoring expenses @ Rs 6000 per month per block/Month @Rs.2000 for CDAO-cum-PD ATMA, @Rs. 1000 for ADO and @Rs.1000 for DPMU Clerk cum-Accountant and @Rs. 2000 for block level BAO/ AAO)	Dist Level at CDAO	0.72	65	46.80	46.80	93.60
2.2	DPMU Misc. expenses @ Rs 2000 per block/month	Dist Level at CDAO	0.24	65	15.60	15.60	31.20
	Total				62.40	62.40	124.80
	Sub-Total (E+F)				135.07	142.34	277.41
	DPMU 54 New Blocks						
G1	Clerk-cum-Accountant CDAO level (One per District based on no. of Districts)	PrgSec	0.35	4	22.36	24.60	46.96
	Total				22.36	24.60	46.96
Н	Monitoring - DPMU						
2.1	DPMU Monitoring expenses @ Rs 6000 per month per block/Month @Rs.2000 for CDAO-cum-PD ATMA, @Rs. 1000 for ADO and @Rs.1000 for DPMU Clerk cum-Accountant and @Rs. 2000 for block level BAO/ AAO)	Dist Level at CDAO	0.72	54	38.88	38.88	77.76

	Sub-Total (G+H) Grand Total (A+B+C+D+E+F+G+H)				75.00	77.24	152.24 560.16
	Total				52.64	52.64	105.28
2.3	One time DPMU Office Set up Costs @1.50Lakh at District Level and with Rs.0.2 Lakh maintenance cost from 2nd year (Computer & Peripherals, Table, Chair, etc.)	Dist Level at CDAO	0.20	4	0.80	0.80	1.60
2.2	DPMU Misc. expenses @ Rs 2000 per block/month	Dist Level at CDAO	0.24	54	12.96	12.96	25.92

By order of Gormon

Principal Secretary to Government,

Department of Agriculture &

Farmers' Empowerment, Govt. of Odisha